# **ATLANTIC COUNTY IMPROVEMENT AUTHORITY** (A Component Unit of the County of Atlantic, New Jersey)

**Financial Statements and Supplementary Information** 

For the years ended December 31, 2013 and 2012

(With Independent Auditors' Report thereon)

#### ATLANTIC COUNTY IMPROVEMENT AUTHORITY

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#### ATLANTIC COUNTY IMPROVEMENT AUTHORITY

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Atlantic County Improvement Authority

5909 Main Street, 2nd Floor, Mays Londing, N.J. 08330 Phone: 609-645-5838 Fox: 609-645-5813 John C. Lamey, Jr. Executive Director

March 27, 2014

Chairperson Foster and Authority Commissioners:

Presented to you are the audited financial statements for the 2013 year. There are separate financial statements for the Administrative, Bond, Grant and Agency Funds, consistent with prior years. The financial statements are presented separately for the Administrative Fund, each bond issue and each grant and agency fund because each is separate and distinct.

The report is presented in three sections: introductory, financial and single audit. The introductory section consists of this transmittal letter. The financial section includes the basic financial statements and schedules, management's discussion and analysis as well as the independent auditors' report thereon. The Authority is required to undergo an annual single audit in conformity with the provisions of the U.S. Office of Management and Budget Circular A-133. Information related to this single audit, including the auditors' report on internal control and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

Government Auditing Standards and New Jersey statutes require that the Atlantic County Improvement Authority publish a complete set of financial statements presented in conformance with accounting principles generally accepted in the United States of America and audited in accordance with generally accepted auditing standards. The financial statements for the 2013 year are presented as required.

The Management Discussion & Analysis ("MD&A") report consists of management's representations concerning the finances of the Administrative, Bonds, Grant, and Agency Funds. Management assumes full responsibility for the completeness and reliability of all the information presented in the MD&A.

Regarding the reliability of the statements presented, a reasonable internal control framework and procedures exist to protect the Authority's assets from loss, theft or misuse. This internal control framework provides a basis that allows staff to compile sufficient and reliable information for the preparation of the Authority's financial statements in conformity with GAAP and for the audit by the Authority's independent auditor. Because the cost of internal controls should not outweigh their benefits, the internal controls cannot provide an absolute assurance, but can provide reasonable assurance as to the credibility and accuracy of the financial statements.

The Authority's staff prepared the basic financial statements and the supplemental financial statements and schedules as discussed above. Holman Frenia Allison, PC, a firm of licensed certified public accountants, has audited and opined on the Authority's financial statements. The goal of an independent audit is to provide reasonable assurance as to the validity of the financial statements. This involves examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing estimates and calculations utilized, assessing supplemental information provided or gathered by the auditors and assessing the overall financial statements presentation. The auditors have opined that the basic financial statements, which were prepared in accordance with generally accepted accounting principles and audited in accordance with generally accepted auditing standards present fairly, in all material respects, the financial position of the Atlantic County Improvement Authority as of December 31, 2013.

Sincefely

John C. Lamey, Jr. Executive Director

#### INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners of the Atlantic County Improvement Authority

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of business-type activities of the Atlantic County Improvement Authority, a component unit of the County of Atlantic, State of New Jersey, as of and for the year ended December 31, 2013 and 2012, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit standards prescribed by the Local Finance Board and by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Atlantic County Improvement Authority as of December 31, 2013 and 2012, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 5-10 and 35 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Atlantic County Improvement Authority's basic financial statements. The accompanying schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and other information such as the introductory section and supplementary information contained in schedules 2 through 24 are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements.

The supplementary information contained in schedules 2 through 24 and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information contained in schedules 2 through 24 and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

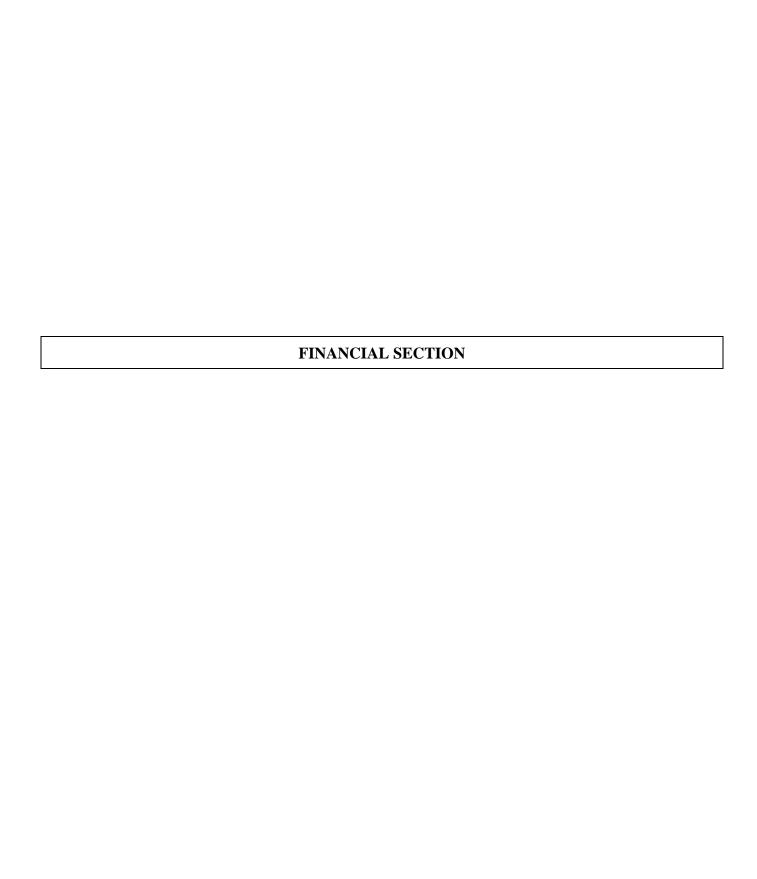
#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 27, 2014 on our consideration of the Atlantic County Improvement Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Atlantic County Improvement Authority's internal control over financial reporting and compliance.

HOLMAN FRENIA ALLISON, P.C.

Certified Public Accountants

March 27, 2014 Toms River, New Jersey



#### MANAGEMENT'S DISCUSSION AND ANALYSIS

This section presents management's analysis of the Authority's financial condition and activities for the year. This information should be read in conjunction with the financial statements.

#### Financial Highlights

The following are key financial highlights:

- Total assets at year-end were \$37,230,609 and exceeded liabilities in the amount of \$552,699 (i.e. net position). \$545,458 was available to support short-term operations.
- Prior to 2011, the Administrative Fund had previously increased net position for five consecutive years. Unrestricted net position decreased \$111,672 over fiscal year 2013. This resulted from the Administrative Funds inability to generate enough revenues to cover all operating expenses.
- Operating revenues were \$2,467,276, a decrease from year 2012 in the amount of \$1,268,116. The Project Administration Fees decreased due to a lack of work with the failing economy in 2013, as well as reduced grant funding, resulting in less administrative income related to grant management.
- Operating expenses decreased \$1,324,901 from 2012, which was a result of a
  decrease in payroll and related employee costs, as well as a decrease in project costs
  related to grant administration and reduced grant funding.

#### Overview of Annual Financial Report

Management's Discussion and Analysis ("MD&A") serves as an introduction to, and should be read in conjunction with, the basic audited financial statements and supplemental information. The MD&A represents management's examination and analysis of the Authority's financial condition and performance. Summary financial statement data, key financial and operational indicators used in the Authority's capital plan, budget, bond resolutions and other management tools were used for this analysis.

The financial statements report information about the Authority using full accrual accounting methods as utilized by similar business activities in the private sector. The financial statements include a Statement of Net Position; a Statement of Revenues, Expenses, and Changes in Net Position; a Statement of Cash Flows; and Notes to the Financial Statements.

The Statement of Financial Position presents the financial position of the Authority on a full accrual historical cost basis. The Statement of Financial Position presents information on all of the Authority's assets and liabilities with the difference reported as net positions. Over time, increases and decreases in net positions are one indicator of whether the financial position of the Authority is improving or deteriorating.

While the Statement of Financial Position provides information about the nature and amount of resources and obligations at year-end, the Statement of Revenues, Expenses, and Changes in Net Position presents the results of the business activities over the course of the fiscal year and information as to how the net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. This Statement also provides certain information about the Authority's recovery of its costs.

The Statement of Cash Flows presents changes in cash and cash equivalents, resulting from operational, financing, and investing activities. This Statement presents cash receipts and cash disbursement information, without consideration of the earnings event, when an obligation arises, or depreciation of capital assets.

The Notes to the Financial Statements provide required disclosures and other information that are essential to a full understanding of material data provided in the Statements. The Notes present information about the Authority's accounting policies, significant account balances and activities, material risks, obligations, commitments, contingencies and subsequent events, if any.

Supplementary Information comparing the budget to actual expenses, as well as combining statements are included to provide additional information to the reader of the financial statements.

#### Summary of the Organization and Business

The Authority was created pursuant to a resolution adopted by the Board of Chosen Freeholders of the County of Atlantic on February 8, 1961. The Authority is a component unit of the County of Atlantic.

As a public body, under existing statute, the Authority is exempt from both federal and state taxes.

The Authority has no taxing power. Operational costs are funded from fees charged to administer grants, mortgages and agency funds.

#### Financial Analysis

The following comparative condensed financial statements and other selected information serve as the key financial data and indicators for management, monitoring and planning. Comments regarding budget-to-actual variances and year-to-year variances are included in each section by the name of the statement or account.

#### **Condensed Financial Statements**

#### Condensed Statement of Net Position

		December 31,	
	<u>2013</u>	<u>2012</u>	<u>2011</u>
Noncurrent Assets:			
Net Mortgage and Note Receivable	\$ 23,282,632	\$ 24,200,449	\$ 25,085,425
Net Lease Payments Receivable	785,000	6,475,798	11,897,728
Cash and Investments	6,187,986	6,081,989	6,344,842
Current Assets (Less Cash)			
And Capital Assets, Net	6,974,991	6,996,564	6,507,371
Total Assets	\$ 37,230,609	<u>\$ 43,754,800</u>	\$ 49,835,366
Current Liabilities	\$ 7,085,607	\$ 7,009,367	\$ 6,589,296
Unearned Program Income Long Term Liabilities:	187,801	75,283	135,046
Other	106,870	104,076	130,590
Certificates of Participation	6,015,000	11,670,000	16,985,000
Bonds Payable	23,282,632	24,200,449	25,085,404
Total Liabilities	36,677,910	43,059,175	48,925,336
Net Position:			
Restricted or Net Invested in			
Capital Assets	7,241	38,495	78,487
Unrestricted	545,458	657,130	831,521
Total Net Position	552,699	695,625	910,008
Total Liabilities and Net Position	\$ 37,230,609	<u>\$ 43,754,800</u>	<u>\$ 49,835,344</u>

#### Condensed Statement of Activities

Revenues:	2013 <u>Actual</u>	2012 <u>Actual</u>		2011 <u>Actual</u>
Fees Grants Other Revenues	\$ 729,759 1,288,533 448,984	\$ 864,510 2,502,394 368,488	;	\$ 1,228,683 2,208,365 376,681
Total Operating Revenues	2,467,276	3,735,392		3,813,729
Expenses: Project Costs Service Fees Depreciation General and Administrative	998,111 290,422 801 1,276,781	2,114,640 387,754 2,696 1,385,926		1,740,227 468,138 4,716 1,705,262
Total Operating Expenses	2,566,115	3,891,016		3,918,343
Operating Loss	(98,839)	(155,624)		(104,614)
Non-Operating Revenues (Expenses), Net	 (44,087)	 (58,759)	_	 4,277
Decrease in Net Position	\$ (142,926)	\$ (214,383)	_;	\$ (100,337)

#### General Trends and Significant Events

There was no material change in the operations of the Authority in 2013. The Authority continues to implement the CDBG and HOME Programs on behalf of Atlantic County, provide various services to other agencies, administer bond issues, and undertake its other responsibilities.

#### Financial Condition

The Authority's financial condition remained strong at year-end with adequate liquid assets and a reasonable level of unrestricted net assets. The current financial condition, support staff capabilities and operating plans are well balanced and under control. The following summarizes the Balance Sheet with comparisons to the prior year:

Total assets decreased \$6.5 million or 14.9%. The decrease was primarily related to the annual bond payments.

Noncurrent assets decreased \$6.6 million or 21.5%. The decrease is proportional to the decrease in long-term liabilities which decreased \$6.5 million or 18.3%.

#### Results of Operations

Operating Revenues: Revenues from operations fall into three general categories: administrative fees, grants, and other.

In comparison with the prior year, the fees for grant administration decreased by \$98,656. This is primarily due to grant funding cuts, directly resulting in reduced grant administration fees for the Authority.

Expenses: Total operating expenses of the Authority decreased \$1,324,901 from fiscal year 2012.

The following chart provides changes in system expenses with and without project costs and service fees expenses.

	Actual A	Amounts i	n 000's	<u>3</u>	
		<u> 2013</u>		2012	<u> 2011</u>
Operating Expenses:					
Total	\$	2,566	\$	3,891	\$ 3,918
Excluding Project Costs		1,568		1,776	2,187
Excluding Project Costs					
and Service Fees		1,278		1,389	1,710

The following table shows the composition of operating expenses by major classification of expense for the last three years:

				Actual Amo	ounts		
	201	3		2012		2011	
Salaries	\$ 744,017	28.99%	\$	814,937	20.94%	\$ 1,021,487	26.01%
Fringe & Payroll Taxes	284,930	11.10		331,290	8.50	391,314	9.96
Professional Services	100,572	2 3.92		88,548	2.28	80,678	2.05
Insurance	84,430	3.29		93,228	2.40	98,044	2.50
Rent & Administrative &							
General	62,832	2 2.45		57,923	1.49	113,739	3.13
Project Costs	998,11°	1 38.90		2,114,640	54.35	1,740,227	44.31
Service Fees	290,422	2 11.32		387,754	9.97	468,138	11.92
Depreciation	80	0.03		2,696	0.07	4,716	0.12
		_	'				
Total	\$ 2,566,115	100.00%	\$	3,891,016	100.00%	\$ 3,918,343	100.00%

Project costs decreased by \$1,116,529 or 52.8%. Grant project costs decreased for 2013.

#### Cash Flow Activity

The following table shows the Authority's ability to generate net operating cash. Net cash provided by operating activities is shown both in total dollars and as a percentage of operating revenues.

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Total Operating Revenues	\$ 2,467,276	\$ 3,735,392	\$ 3,813,729
Net Cash Provided/ (Used) by Operations	46,571	(184,053)	(176,269)
Net Operating Cash as a % of Operating Revenue	1.89%	-4.93%	-4.62%

#### Capital Assets and Debt Administration

<u>Capital Assets</u> The Authority has financed housing projects by issuing bonds, and public facilities through bonds, certificates of participation, guaranteed notes, and mortgages.

In 2005, the Authority issued the ARC Bond; in 2006, the Faith Baptist Bond; and in 2007, the St. Augustine Bond. At the end of 2012, the Authority had two Certificates of Participation for Atlantic City and Atlantic County, one Guaranteed Note for the Egg Harbor Township Golf Course, and mortgage-backed bonds from ARC, Faith Baptist and St. Augustine.

Each debt is paid off solely from the project financed by the proceeds of the debt. The Certificates of Participation are paid by lease payments from Atlantic City and Atlantic County, plus interest on investments on the Atlantic County Certificates of Participation. The Egg Harbor Township Golf Corporation Guaranteed Note is paid from the Egg Harbor Township Golf Corporation, plus interest on investments. The ARC, Faith Baptist and St. Augustine Bonds are paid by ARC, Faith Baptist and St. Augustine mortgage payments.

No payments are made to the Authority; payments are made to the respective bond trustees or bond holders. All investments are held by the bond trustees. The bond trustees also have the primary responsibility of insuring that all bond requirements are met. The bond trustees also pay the interest on and principal of the Authority's debt. The Authority is responsible for maintaining accounting records based on trust statements prepared by the trustees.

#### Contacting the Authority's Financial Management

This financial report is designed to provide the citizens of Atlantic County, clients, investors and creditors, with a general overview of the Authority's finances and to demonstrate the Authority's accountability. If you have questions about this report or need additional financial information, contact Mr. John Lamey, Executive Director, 5909 Main Street, Mays Landing, NJ 08330 or at 609-645-5838.



# **Statements of Net Position**

# December 31, 2013 and 2012

ASSETS	2013	2012	LIABILITIES AND NET POSITION	2013	2012
Unrestricted Assets: Current Assets: Cash and Cash Equivalents Other Receivables	\$ 520,022	\$ 484,460 299,965	Unrestricted Liabilities: Current Liabilities: Accounts Payable Unearned Program Income	\$ 6,960	\$ 7,787
Total Unrestricted Current Assets	682,810	784,425	Total Unrestricted Current Liabilities	194,761	83,070
Restricted Assets: Current Assets: Cash and Cash Equivalents Interest Receivable Accounts Receivable - HTD	5,667,964 116,627	5,597,529 120,762 286,357	Restricted Liabilities: Current Liabilities: Accounts Payable Interest Payable Current Portion of I one. Term Debt	124,651 381,146 6,577,850	296,240 505,331
Mortgages Receivable Guaranteed Note Receivable Net Lease Payments Receivable	567,850 350,000 5,658,986	545,009 340,000 5,403,269	Total Current Liabilities Payable From Restricted Assets	7,078,647	7,001,580
Total Restricted Current Assets	12,479,766	12,292,926	Long-Term Liabilities: Accraed Sick and Vacation	106 870	104 076
Non-Current Assets: Mortgages Receivable Valuation Allowance for Loan Losese	22,240,033	22,483,017	Certificates of Participation Bonds Payable	6,015,000	11,670,000 24,200,449
Guaranteed Note Receivable Net Lease Payments Receivable	8,410,000 785,000	8,760,000 6,475,798	Total Long-Term Liabilities	29,404,502	35,974,525
Total Restricted Non-Current Assets	24,067,632	30,676,247	Total Liabilities Not Position:	36,677,910	43,059,175
Total Restricted Assets	36,547,398	42,969,173	Invested in Capital Assets, Net of Related Debi Restricted for Capital Activity and Debt Service	401 6,840	1,202
Capital Assets, Net of Depreciation	401	1,202	Untestricted Total Net Position	552,699	695,625
	\$ 37,230,609	\$ 43,754,800	Total Liabilities, Deferred Inflow of Resources and Net Position	\$ 37,230,609	\$ 43,754,800

The accompanying Notes to Financial Statements are an integral part of this statement.

#### Statements of Revenues, Expenses and Changes in Net Position

#### For the years ended December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Operating Revenues:		
Project Administration Fees	\$ 403,639	\$ 439,734
Bond Fees	21,000	21,000
Grant and Agency Fund Fees	305,120	403,776
Grants	1,288,533	2,502,394
Reimbursement and Other	448,984	368,488
Total Operating Revenues	2,467,276	3,735,392
Operating Expenses:		
Payroll Expenses	744,017	814,937
Employee Benefits	284,930	331,290
Rent	29,717	29,717
Professional Fees	100,572	88,548
Insurance	84,430	93,228
Administrative and General	33,115	28,206
Project Costs	998,111	2,114,640
Service Fees	290,422	387,754
Depreciation	801	2,696
Total Operating Expenses	2,566,115	3,891,016
Operating Deficit	(98,839)	(155,624)
Non-Operating Revenues/(Expenses):		
Investment and Interest Income	975,079	997,010
Lease Rental	690,434	1,136,868
Bond and Note Interest Expense	(1,709,600)	(2,192,637)
Total Non-Operating Revenues/(Expenses)	(44,087)	(58,759)
Decrease in Net Position	(142,926)	(214,383)
Total Net Position - Beginning of Year	695,625	910,008
Total Net Position - End of Year	\$ 552,699	\$ 695,625

#### **Statements of Cash Flows**

#### For the years ended December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
CASH FLOWS FROM OPERATING ACTIVITIES:	¢ 412.260	¢ 444.000
Project Administration Fees	\$ 413,360	\$ 444,802
Bond Fees	21,000	21,000
Grant and Agency Fees	351,263	370,542
Grants	1,119,175	2,362,522
Program Income	21,500	420.401
Reimbursement and Other	530,297	428,491
Payroll Expenses	(736,074)	(844,934)
Employee Benefits	(284,990)	(332,875)
Rent	(29,717)	(29,717)
Professional Fees	(100,971)	(87,416)
Insurance	(84,430)	(93,228)
Administrative and General	(33,543)	(28,563)
Cash Paid To Subcontractor and Vendors	(1,140,299)	(2,394,677)
Net Cash Flows From Operating Activities	46,571	(184,053)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Investment and Interest Income	1,010	1,505
Net Cash Flows From Investing Activities	1,010	1,505
CASH FLOWS FLOWS CAPITAL AND RELATED		
FINANCING ACTIVITIES:		
Principal Payments Received on Mortgages	188,961	94,829
Mortgages Issued	(86,980)	(89,545)
Principal Payments Made on Bonds	(5,315,000)	(4,945,000)
Fees Paid To ACIA	(43,252)	(22,325)
Interfunds Agency	-	(62,923)
Lease Rental	6,227,165	6,213,610
Interest Paid on Bonds	(912,478)	(1,268,951)
Net Cash Flows From Capital and Related Financing Activities	58,416	(80,305)
Decrease in Cash and Cash Equivalents	105,997	(262,853)
Cash and Cash Equivalents - Beginning of Year	6,081,989	6,344,842
Cash and Cash Equivalents - End of Year	\$ 6,187,986	\$ 6,081,989
Reconciliation To Statements of Net Position:		
Unrestricted Cash	\$ 520,022	\$ 484,460
Restricted Cash	5,667,964	5,597,529
	,,-	, · , ·

The accompanying Notes to Financial Statements are an integral part of this statement.

#### **Statements of Cash Flows**

#### For the years ended December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
	\$ 6,187,986	\$ 6,081,989
Reconciliation of Operating Deficit To Net Cash		
Flows From Operating Activities:		
Operating Loss	\$ (98,839)	\$ (155,624)
Adjustments To Reconcile Operating Income To		
Net Cash Flows From Operating Activities:		
Depreciation	801	2,696
Changes in Assets and Liabilities:		
(Increase)/Decrease in Accounts Receivable	305,195	(111,937)
(Decrease)/Increase in Accounts Payable	(178,207)	131,951
Decrease Due to Atlantic County	14,826	(25,168)
Increase in Accrued Sick and Vacation	 2,795	 (25,971)
Net Cash Flows From Operating Activities	\$ 46,571	\$ (184,053)

#### **Statements of Net Position - Agency Fund**

#### For the years ended December 31, 2013 and 2012

ASSETS	<u>2013</u>	<u>2012</u>
Cash	\$ 2,900,236	\$ 2,539,725
Mortgage Interest Receivable	5,244,094	5,152,670
Accounts Receivable - Other	1,805	1,805
Mortgages Receivable	16,450,855	15,921,480
Mortgages Receivable - Valuation Allowance	(21,600,905)	(20,978,671)
Total Assets	\$ 2,996,085	\$ 2,637,009
LIABILITIES		
Accounts Payable and Accrued Expenses Due To:	\$ 2,269	\$ 1,805
Various Agencies	2,993,816	2,635,204
Total Liabilities	\$ 2,996,085	\$ 2,637,009



#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 1. ORGANIZATION

#### General

The Atlantic County Improvement Authority, hereafter referred to as the "Authority," is a component unit of the County of Atlantic, New Jersey, hereafter referred to as the "County," and was created pursuant to a resolution adopted by the Board of Chosen Freeholders of the County on February 8, 1961.

The Authority is a public body corporate and public, constituting a political subdivision of the State, established to exercise public and essential governmental functions to provide for the public convenience, benefit and welfare, by financing public facilities and certain housing developments within Atlantic County. Under existing statute, the Authority is exempt from both Federal and State taxes.

The Authority assists in the financing of projects by issuing bonds. The bonds are paid by lease rentals for certificates of participation, loan repayments on the Egg Harbor Township Golf Course bonds and non-profit bonds

The Authority also administers various housing projects funded by the Atlantic City Development Fund. The Authority also undertakes public facilities projects on behalf of governments, school districts and other authorities. The Authority implements the Community Development Block Grant and HOME Programs on behalf of Atlantic County and operates the County's Golf Course.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of the more significant accounting policies:

#### Reporting Entity

The Authority's financial statements include the accounts of all Authority operations. The Authority, as a component unit of the County, is financially accountable to the County. The primary criterion for including activities within the Authority's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- > the Authority holds the corporate powers of the organization
- ➤ the County Executive appoints the organization's board of commissioners
- the Authority is able to impose its will on the organization
- > the organization has the potential to impose a financial benefit/burden on the Authority
- there is a fiscal dependency by the organization on the Authority

Based on the aforementioned criteria, the Authority has no component units.

The Authority, as a component unit, issues separate financial statements from the County.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Basis of Financial Statements**

The Authority's financial statements are presented on the full accrual basis in accordance with accounting principles generally accepted in the United States of America. The Authority applies all Governmental Accounting Standard Board ("GASB") pronouncements as well as Financial Accounting Standards Boards ("FASB") statements and interpretations, and the Accounting Principles Board ("APB") of the Committee on Accounting Procedure issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

The Authority has adopted GASB No. 33 through 65, and related interpretations issued through December 31, 2012. Statement No. 33 required contributions to be recorded in the Statements of Activities. Statement 34 and subsequent Statements and Interpretations required certain other changes in terminology, format and content, as well as inclusion of the Management's Discussion and Analysis supplementary information.

All activities of the Authority are accounted for within a single proprietary (enterprise) fund. Proprietary funds are used to account for operations that are (a) financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The accounting and financial reporting treatment applied to the Authority is determined by its measurement focus. The transactions of the Authority are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operations are included on the statements of net position. Net positions (i.e. total assets net of total liabilities and total deferred inflow of resources) are segregated into "invested in capital assets, net of related liabilities"; "restricted for capital activity and debt service"; and "unrestricted" components.

#### **Budgets and Budgetary Accounting**

An annual operating budget is required to be adopted and integrated into the accounting system to provide budgetary control over revenues and expenditures in accordance with N.J.S.A. 40A:5A. The operating budget adopted annually covers the Administrative Fund activity only. The current operating budget details the Authority's plans to earn and expend funds for charges incurred for the operation, maintenance, certain interest and general functions, and other charges for the fiscal year.

<u>State Unemployment Trust</u> - accounts for amount withheld from employee wages in accordance with State requirements, held for the purpose of paying unemployment claims to the State.

<u>Agency Funds</u> - The Agency Funds held by the Authority account for projects administered by the Authority and assets held in the Authority's name on behalf of others. Cash, cash equivalents, and investments held in these funds are considered restricted in accordance with the terms of the individual contracts and agreements.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

<u>Bond Fund</u> - The Bond Fund accounts for all assets and corresponding liabilities of the Authority as they relate to the payment of debt service on outstanding loans and bond issues of the Authority. Reserves established in connection with certain bond issues are included in this fund. The debt of the various bond accounts is collateralized primarily by the respective facilities, reserves and revenues established within each bond account. Assets of an individual bond account are restricted and not available to meet the obligations of any other account or purpose.

#### Restricted Assets

Restricted assets represent cash and investments maintained in accordance with bond resolutions, or grant awards, or by agreement for the purpose of funding certain debt service payments.

#### **Leave Policies**

Vacation leave earned by Authority employees expires after one year. Accrued vacation is recorded in the Administrative Fund and includes unused and unexpired vacation leave of the Authority's employees. Accrued vacation is paid out at the employee's current rate when employment is terminated.

At retirement, employees of the Authority will be reimbursed for 50% of accrued sick leave up to 180 days with a maximum not to exceed \$15,000. Retirement for this purpose is defined as follows:

- a) 25 years of pensioned Authority employment; or
- b) 20 years of pensioned Authority employment if the employee is at least 60 years of age at the time of retirement.

#### Post-Retirement Benefits

In July 2004, GASB adopted Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions." This Statement became effective for entities on a phased-in basis beginning with fiscal years beginning after December 15, 2006. This Statement requires governmental entities to report the future cost of other post-employment benefits ("OPEB") on a present-value basis instead of the present "pay as you go" method. See note 14 for additional information.

The Authority will also pay up to three years' post-retirement health insurance premiums for the same coverage the employee had before retirement, under the following conditions:

Post-retirement health insurance premiums will not be paid to the extent the employee or his/her dependents are eligible for coverage afforded by the State in which they reside or the United States, such as Federal Medicare Program.

To be eligible for post-retirement health benefits, the employee must 1) have at least 10 years of service with the Authority and retired on an ordinary disability pension; 2) have retired on accidental disability; 3) have retired with 25 years of service with the Authority; or 4) have retired at the age of 62 or older with at least 15 years of service with the Authority.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Post-Retirement Benefits (continued)

As of December 31, 2013 the Authority has recorded \$106,870 in accrued sick & vacation leave liability and has not recorded a liability for post-retirement health insurance.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the statement of net position, and reported amounts of revenues and expenses during the reporting period. These estimates and assumptions include depreciation expense, the allowance for doubtful accounts and certain claims and judgment liabilities, among other accounts. Estimates and assumptions are reviewed periodically and the effects of revisions are reflected in the financial statements in the period they are determined to be necessary. Actual results may differ from those estimates.

#### Risks of Loss

The Authority purchases commercial insurance policies on an annual basis to handle risks of loss associated with property, auto, liability, workers compensation, flood damage and employee crime coverage. Any potential liability of the Authority with respect to loss claims would be equal to the deductibles associated with policies and an event, which may exceed policy coverage limits.

#### Cash and Cash Equivalents

Cash and cash equivalents include various checking and money market accounts, U.S. obligations and certificates of deposit with maturities of three months or less.

#### Investments

Investments are carried at fair market value with associated premiums and discounts amortized over the term of the investment held.

Purchase of investments is limited by N.J.S.A. 40A:5-15.1 to bonds or obligations of or guaranteed by the Federal government and to bonds or other obligations of federal or local units. These investments are required to have a maturity date not more than twelve months from the date of purchase.

#### Cash, Cash Equivalents and Investments - Restricted

Restricted cash and cash equivalents and investments held by the Authority represent funds designated for specific purposes and not available for general use.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Other Asset Restrictions

In accordance with the terms of the various bond resolutions, substantially all of the assets of the Authority are restricted. Although the financial statements are combined, each bond issue outstanding has a designated investment security. None of the assets of any bond issue are available for the payment of any other bond issue.

#### **Net Position**

Net position comprises the various net earnings from operating and non-operating revenues, expenses and contributions of capital. Net position is classified in the following three components: Invested in capital assets, net of related debt; Restricted for capital activity and debt service; and Unrestricted net position. Invested in capital assets, net of related debt, consists of all capital assets, net of accumulated depreciation and reduced by outstanding debt that is attributable to the acquisition, construction and improvement of those assets; debt related to unspent proceeds or other restricted cash and investments is excluded from the determination. Restricted for capital activity and debt service consists of net position for which constraints are placed thereon by external parties, such as lenders, grantors, contributors, laws, regulations and enabling legislation, including self-imposed legal mandates, less any related liabilities. Unrestricted consists of all other net positions not included in the above categories.

#### Mortgages Receivable

Mortgages receivable are stated at unpaid principal balances, less the allowance for loan losses as estimated by management. These mortgages are deed restricted, and the Authority will not collect against them unless the terms of the deed restriction are violated. The Authority does not anticipate any violations in the terms, and therefore does not anticipate collections on those removed balances. There has been no allowance for loan losses recorded for mortgages receivable held as security for bond repayments or first mortgages held in the Agency Fund.

The Authority's policy on income recognition on impaired loans is to record the entire change in loan value during the year as bad debt expense or allowance for loan losses that otherwise would be reported. All cash receipts are first applied to accrued interest.

#### Net Lease Payments Receivables

The Authority has various direct financing leases receivable, which are held as security and guarantee repayment of certificates of participation outstanding. The receivable balances are reported net of unearned income and balances held by the Authority for repayment of the debt issues.

#### Capital Assets

Capital assets are recorded at actual cost or estimated historical cost if actual historical cost is not available, and are reported in the Administrative Fund. In connection with GASB Statement No. 34, the Authority's policy is to capitalize assets with a cost of \$1,000.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Capital Assets (continued)

Capital assets consist primarily of furniture and equipment. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets of the Authority are depreciated using the straight-line method over the following estimated lives:

Furniture and equipment 5 years

Depreciation expense for 2013 and 2012 was \$801 and \$2,696, respectively.

#### Subsequent Events

Management has reviewed and evaluated all events and transactions that occurred between December 31, 2013 and March 27, 2014, the date that the financial statements were issued for possible disclosure and recognition in the financial statements, and no items have come to the attention of the Authority that would require disclosure.

#### NOTE 3. CASH AND CASH EQUIVALENTS

<u>Custodial Credit Risk</u> - <u>Deposits</u> Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Authority's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Depository Protection Act ("GUDPA") or in qualified investments established in New Jersey Statutes 40A:5-15.1(a) that are treated as cash equivalents.

Туре	Carrying Value
Deposits:	
Demand Deposits	\$ 9,088,222
Total Deposits	\$ 9,088,222
<b>Reconciliation of Statements of Net Position:</b>	
Governmental-Type Activity	\$ 6,187,986
Fiduciary Fund	2,900,236
Total Cash and Cash Equivalents	\$ 9,088,222

As of December 31, 2013, the Authority's bank balance of \$9,086,846 was not exposed to custodial credit risk. Of that bank balance, \$756,918 was covered by FDIC Insurance.

#### NOTES TO FINANCIAL STATEMENTS

#### For the years ended December 31, 2013 and 2012

#### NOTE 4. CAPITAL ASSETS

A summary of changes in capital assets for the year ended December 31, 2013, follows:

	 ırniture quipment	 umulated oreciation		Fiz	xed Assets Net
Balance: January 1, 2013	\$ 32,523	\$ 31,321		\$	1,202
Additions	_	801	_		801
Balance: December 31, 2013	\$ 32,523	\$ 32,122	=	\$	401

A summary of changes in capital assets for the year ended December 31, 2012, follows:

	 urniture <u>quipment</u>	 cumulated oreciation	Fixe	ed Assets Net
Balance: January 1, 2012	\$ 32,523	\$ 28,624	\$	3,899
Additions	 	 2,697		2,697
Balance: December 31, 2012	\$ 32,523	\$ 31,321	\$	1,202

#### NOTE 5. LEASE PAYMENT RECEIVABLE

The investment in direct financing leases as of December 31, 2013 and 2012, assuming related bonds payable are held to maturity, is as follows:

	<u>2013</u>	<u>2012</u>
Gross Lease Payments Receivable	\$ 12,425,204	\$ 18,652,682
Less:		
Unearned Income	(490,716)	(1,283,113)
Net Debt Service Funds	(5,490,502)	 (5,490,502)
Subtotal	(5,981,218)	 (6,773,615)
Net Lease Payments Receivable	\$ 6,443,986	\$ 11,879,067

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 5. LEASE PAYMENT RECEIVABLE (continued)

At December 31, 2013, minimum lease payments receivable (principal and interest), assuming related bonds payable are held to maturity, are approximately as follows:

2014	6,218,469
2015	6,206,735
	\$ 12,425,204

#### NOTE 6. INTERFUNDS

There was no Interfund Activity as of December 21, 2013.

The following represents Interfund activity as of December 31, 2012:

There is an interfund payable for the HOME Grant Fund, payable to the Administrative Fund in the amount of \$3,000 at December 31, 2012.

There is an interfund receivable for the Administrative Fund, to be received from the HOME Grant Fund in the amount of \$3,000 at December 31, 2012.

#### NOTE 7. MORTGAGES RECEIVABLE - BOND FUNDS

The following represents a summary of mortgages receivable held in Bond Funds:

	<u>2013</u>	<u>2012</u>
Balance: January 1, 2013	\$ 15,985,458	\$ 16,506,687
Less: Repayments	(544,976)	(521,229)
Balance: December 31, 2013	\$ 15,440,482	\$ 15,985,458

The ARC of Atlantic County mortgage receivable balance as of December 31, 2013 was \$1,833,321. The original agreement earned interest at a rate of 3.93% with fixed monthly payments due to the Authority of \$12,653, maturing October 1, 2030. An amendment and restatement was executed on December 21, 2010, with an indicative swap interest rate of 3.25%. The "estimated" combined loan and swap monthly payment is \$9,300.00, per TD Bank. The payment fluctuates each month due to the number of days in each month. This 2005 bond was amended and restated in accordance with the terms of the bond documents supporting the mortgages.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 7. MORTGAGES RECEIVABLE - BOND FUNDS (continued)

The Faith Baptist Church mortgage receivable balance as of December 31, 2013 was \$741,263 and earned interest at a rate of 4.71% with interest-only payments due until May 2, 2007. Beginning at that time, there will be 225 fixed monthly payments of \$6,738.80 due to the Authority until January 2, 2026.

The St. Augustine mortgage receivable balance as of December 31, 2013 was \$12,865,898 and earned interest at a rate of 4.14%. The original agreement had interest-only payments due until it was converted to a permanent mortgage on June 1, 2008. Beginning June 1, 2008, there are 300 fixed monthly payments of \$80,843.16 due to the Authority.

The following represents a summary of mortgages and interest receivable held in the Authority's Grant Fund as of December 31, 2013 and 2012 which are considered impaired:

	<u>2013</u>	•	2012
Mortgages Receivable - Schedule to be			
Forgiven if Conditions are Met	\$ 7,367,40	1 \$ 7	,042,568
Total allowance for Loan Forgiveness	(7,367,40	1) (7	,042,568)
Net Loan Value: December 31	\$	- \$	-

#### NOTE 8. MORTGAGES RECEIVABLE - IMPAIRED ASSETS

The following represents the activity of the allowance for mortgage losses in the Grant Fund during 2013 and 2012:

#### NOTES TO FINANCIAL STATEMENTS

#### For the years ended December 31, 2013 and 2012

#### NOTE 8. MORTGAGES RECEIVABLE - IMPAIRED ASSETS (continued)

	<u>2013</u>	<u>2012</u>
Balance of Allowance for Mortgage Receivable Losses January 1	\$ 7,042,568	\$ 6,766,124
Increases: Allowance for Additional Mortgages	428,338	454,317
Subtotal Increases:	428,338	454,317
Subtotal:	7,470,906	7,220,441
Decreases:		
Forgiven	(13,067)	(104,052)
Recoveries-Amounts Previously Reserved	(90,438)	(73,821)
Subtotal Decreases:	(103,505)	(177,873)
Balance of Allowance for Mortgage Receivable Losses: December 31	\$ 7,367,401	\$ 7,042,568

The following represents a summary of mortgages and interest receivable held in the Authority's Agency Fund as of December 31, 2013 and 2012 which are considered impaired:

	<u>2013</u>	<u>2012</u>
Mortgages Receivable - Collection: Deemed Doubtful	\$ 21,694,949	\$ 21,074,150
Total Allowance	(21,600,905)	(20,978,671)
Net Mortgage Receivable - December 31	\$ 94,044	\$ 95,479

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 8. MORTGAGES RECEIVABLE - IMPAIRED ASSETS (continued)

The following represents the activity of the allowance for mortgage losses in the Agency Fund during 2013 and 2012:

<u> </u>	<u>2013</u>	<u>2012</u>
Balance of Allowance for Mortgage Receivable Losses: January 1	\$ 20,978,671	\$ 20,626,729
Increases:		
Allowance for Interest Receivable	218,930	219,793
Allowance for Mortgages Receivable	 538,210	197,440
Subtotal Increases:	757,140	417,233
Decreases:		
Reclassified Mortgages Receivable	(7,400)	(11,694)
Interest Paid	 (127,506)	 (53,597)
Subtotal Decreases:	 (134,906)	 (65,291)
Balance of Allowance for Mortgage		
Receivable Losses: December 31	\$ 21,600,905	\$ 20,978,671
Analysis of Balance:		
Interest Receivable	\$ 5,244,094	\$ 5,152,670
Mortgage Receivable	16,356,811	 15,826,001
Balance:	\$ 21,600,905	\$ 20,978,671

#### NOTE 9. LONG-TERM DEBT

Bonds, notes and certificates of participation outstanding consist of debt issued by the Authority for specific projects or programs. The various obligations constitute debt of the Authority and are collateralized primarily by the respective facilities, reserves and revenue established within each bond fund. Assets of an individual bond fund are restricted and not available to meet the obligation of any other fund or purpose. Bond indentures contain significant requirements for annual debt service and flow of funds through various restricted accounts.

#### Egg Harbor Township Guaranteed Revenue Bonds

In 2000, the Authority issued bonds in the original amount of \$10,880,000. The bonds are special and limited obligations of the Authority, and the principal or redemption price of and interest on the Bonds are payable from properties and funds pledged under the bond resolution ("Resolution"), and are secured by a guaranty agreement with the Township of Egg Harbor dated as of September 1, 2000. The guaranty

#### NOTES TO FINANCIAL STATEMENTS

#### For the years ended December 31, 2013 and 2012

#### NOTE 9. LONG-TERM DEBT (continued)

agreement is authorized by a Township ordinance finally adopted July 26, 2000, requiring the Township to pledge its full faith and credit to the punctual payment of the principal of and interest on the bonds so that the debt service reserve fund (as defined in the Resolution) is maintained at the debt service reserve fund requirement (as defined in the Resolution), to the extent that revenues or certain other funds under the Resolution are not available to pay the principal of or interest on the bonds.

The proceeds of the bonds have been lent to the Egg Harbor Township Golf Corporation ("Golf Corporation") by the Authority, pursuant to a loan agreement dated as of September 1, 2000. The Golf Corporation is a non-profit corporation and organized in accordance with Revenue Ruling 63-20, as supplemented by Revenue Procedure 82-26, of the Internal Revenue Service. The Golf Corporation is a component unit of the Township of Egg Harbor. The proceeds of the loan were used by the Golf Corporation to finance: (i) the acquisition and construction of an eighteen-hole public golf course, clubhouse, other golf-related facilities and the acquisition of the necessary equipment and supplies; (ii) capitalized interest; (iii) a debt service reserve fund; and (iv) the cost to issue the bonds. The golf course and clubhouse are located in the Township.

#### Egg Harbor Township Guaranteed Revenue Refunding Bonds

In 2006, the Authority issued refunding bonds in the original amount of \$9,785,000, under amended loan and guarantee documents. Bond proceeds were used to defease \$9,145,000 of the 2000 bonds. The statements of net position ending balances and the statements of revenues expenses and changes in net position show only the 2006 Egg Harbor Township guaranteed revenue refunding bonds.

#### Egg Harbor Township Golf Corporation Trustee Activity

The summary on the following page represents the Egg Harbor Township Golf Corporation's trustee activity during the years ended December 31, 2013 and 2012:

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 9. LONG-TERM DEBT (continued)

	2	2013	<u>2012</u>
Opening Cash and			
Cash Equivalents - January 1:	\$	819,411	\$ 761,735
T			
Increases:			
Interest Earned		188	219
Payment from Egg Harbor			
Township Golf Course		950,000	800,000
Subtotal Increases:		950,188	800,219
Revised Cash and Equivalents Balance:	1	,769,599	1,561,954
Decreases:			
Administrative Costs		(17,180)	(218)
Interest Paid	(	(404,325)	(417,325)
Principal Paid		(340,000)	(325,000)
Subtotal Decreases:		(761,505)	(742,543)
Ending Cash and			
Cash Equivalents - December 31:	\$ 1	,008,094	\$ 819,411

#### The ARC of Atlantic County

On September 22, 2005, the Authority issued bonds in an original amount of \$2,400,000 to provide funds to purchase a building for the ARC of Atlantic County. The proceeds of the bonds have been lent to the ARC of Atlantic County and are secured by a mortgage note dated September 22, 2005. Principal and interest payments are due monthly. Variable interest rates were fixed for the first five-year period. A refunding adjusted interest rates to an indicative swap interest rate of 3.25% as of December 21, 2010, continuing through October 2030 in accordance with the bond issue documentation. A new amortization schedule was presented to the Authority in early 2012 by TD Bank showing only principal payments. Future interest payments are calculated monthly by TD bank based on the swap interest rate; however interest shown in the schedule below is estimated at \$2,700 per month based on 2013 payments to TD Bank.

#### Faith Baptist Church

On September 22, 2006, the Authority issued bonds in an original amount of \$1,000,000 to provide funds for a portion of Faith Baptist Church building program in Pleasantville. The proceeds of the bonds have been lent to the Faith Baptist Church and are secured by a mortgage note dated September 22, 2006. Principal and interest payments are due monthly.

#### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

#### NOTE 9. LONG-TERM DEBT (continued)

#### St. Augustine Preparatory School

On January 5, 2007, the Authority issued bonds in an original amount of \$15,000,000 to provide funds for a portion of St. Augustine Preparatory School building program in Buena Vista. The proceeds of the bonds have been lent to the St. Augustine Preparatory School and are secured by a mortgage note dated January 5, 2007.

#### Total General Debt

Principal and interest requirements for remaining terms of the debt are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 917,850	\$ 988,605	\$ 1,906,455
2015	958,721	953,497	1,912,218
2016	996,964	914,726	1,911,690
2017	1,049,502	871,305	1,920,807
2018	1,096,549	827,078	1,923,627
2019-2023	6,219,735	3,455,232	9,674,967
2024-2028	7,414,339	2,122,490	9,536,829
2029-2033	5,546,822	525,770	6,072,592
	\$ 24,200,482	\$ 10,658,703	\$ 34,859,185

#### Atlantic City and Atlantic County Certificates of Participation

The Authority sold \$72,210,000 certificates of participation in its leases with the City of Atlantic City (which secured the 1985 City Public Facility Lease Rental Bonds) and Atlantic County (which secured the 1986 County Public Facility Lease Rental Bonds) in 1991. Certificates of participation represent proportionate interest in the fixed rental payments from these leases. Proceeds from the sale of these certificates of participation were used to establish escrow accounts (with U.S. Government securities) public facility lease rental bonds, and the 1985 County completion bonds. As a result of these transactions, the bonds for these issues have been defeased and, accordingly, connection with the sales of the Certificates of participation, net of any debt issuance costs, were paid to the lessees in 1991, in accordance with the lease agreements. At the end of the lease terms and satisfaction of the certificates of participation, the lessees may purchase the buildings from the Authority for \$1. The Authority's liability associated with these certificates of participation is limited to the associated lease revenue and income thereon.

### NOTES TO FINANCIAL STATEMENTS

### For the years ended December 31, 2013 and 2012

### NOTE 9. LONG-TERM DEBT (continued)

Principal and interest requirements for remaining terms of the certificates of participation are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	5,655,000	563,469	6,218,469
2015	6,015,000	191,734	6,206,734
	\$ 11,670,000	\$ 755,203	\$ 12,425,203

Long-term debt as of December 31, 2013 consisted of the following:

	Beginning Balance	Additions	Adustments/ <u>Payments</u>	Ending <u>Balance</u>	Due in One Year
General	\$ 25,085,458	\$ -	\$ (884,976)	\$ 24,200,482	\$ 917,850
Certificates of Participation	16,985,000	-	(5,315,000)	11,670,000	5,655,000
Compensated Absences	104,076		2,794	106,870	
	\$ 42,174,534	\$ -	\$ (6,197,182)	\$ 35,977,352	\$ 6,572,850

### NOTE 10. NET POSITION

Net Position presents the difference between assets, liabilities and deferred inflow of resources. The restricted net position amounts on the following page were as follows:

### NOTES TO FINANCIAL STATEMENTS

### For the years ended December 31, 2013 and 2012

### NOTE 10. NET POSITION (continued)

	<u>2013</u>	<u>2012</u>
Invested in Capital Assets, Net of Related Liabilities Net Plant and Equipment in Service	\$ 401	\$ 1,202
Restricted for Capital Activity and Debt Service:		
Restricted Cash and Equivalents	5,667,964	5,597,529
Other Current Restricted Assets	6,811,802	6,695,397
Non-Current Assets	24,067,632	30,676,247
Subtotal Restrictions	36,547,398	42,969,173
Subtotal	36,547,799	42,970,375
Deductions:		
Current Liabilities Payable from Restricted Assets	(7,055,125)	(6,986,148)
Long-Term Liabilities and Deferred Inflow of Resources	(29,485,433)	(35,945,732)
Deterred filliow of Resources	(27,403,433)	(33,743,732)
Subtotal Deductions	(36,540,558)	(42,931,880)
Subtotal	7,241	38,495
Unrestricted	545,458	657,130
Total Net Positions	\$ 552,699	\$ 695,625

### NOTE 11. PENSION PLAN

All of the Authority's employees participate in the Public Employees' Retirement System ("PERS"). This system is sponsored and administered by the New Jersey Division of Pensions and Benefits and is considered a cost sharing multiple-employer plan.

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 10 years of service and 25 years for health care coverage. Members are eligible for retirement at age 55, with an annual benefit generally determined to be 1/55th of the average annual compensation for the highest three fiscal years' compensation for each year of membership during years of creditable service. Early retirement is available to those under age 60 with

### NOTES TO FINANCIAL STATEMENTS

### For the years ended December 31, 2013 and 2012

### NOTE 11. PENSION PLAN (continued)

25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55).

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly-available financial reports that include the financial statements and required supplementary information for PERS. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625-0295.

Legislation enacted during the year ended June 30, 1997 (Chapter 115, P.L. 1997), changed the asset valuation method from market related value to full-market value. This legislation also contains a provision to reduce the employee contribution rates under PERS by 1/2 of 1 percent to 4.5 percent for calendar years 1998 and 1999, and to allow for a reduction in the employee's rate after calendar year 1999, providing excess valuation assets are available. The legislation also provided that the entity's normal contributions of the fund may be reduced based on the revaluation of assets. Due to recognition of the bond proceeds and the change in asset valuation method as a result of enactment of chapters 114 and 115, all unfunded accrued liabilities were eliminated.

Due to enactment of the legislation described above, the State of New Jersey's portion of the unfunded accrued liability under the retirement system was eliminated.

The contribution policy for the PERS is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1999, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. As of October 1, 2011, PERS increased the employee contribution rate to 6.5% of employees' annual compensation, as defined. A second phase of the contribution rate increase from 6.5% to 7.5% is to be phased in equally over a 7-year period beginning July 2012. The contribution rate will increase by 0.14% each year with the first payroll of July until the 7.5% contribution rate is reached in July 2018. Employers are required to contribute at an actuarially-determined rate. The actuarially-determined contribution includes funding for basic retirement allowances, cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums.

The Authority's total payroll for the years ended December 31, 2013, 2012 and 2011 was \$744,016, \$840,908, and \$1,032,660, respectively, and covered payroll was \$588,636, \$690,015, and \$846,190, respectively. Information regarding contributions made by the State of New Jersey on behalf of the Authority is not available. Contributions to PERS for the years ended December 31 made by the employees and the Authority were as follows:

### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

### NOTE 11. PENSION PLAN (continued)

	E	mployees	Autl	nority
		Percent of		Percent of
		Covered		Covered
Year Ending	<u>Amount</u>	<u>Payroll</u>	<u>Amount</u>	<u>Payroll</u>
12/31/2013	\$ 40,314	6.64% & 6.78%*	\$ 96,182	11.00%
12/31/2012	35,775	6.5% & 6.64%*	93,607	12.00%
12/31/2011	50,844	5.5% & 6.5%*	92,479	8.00%

<sup>\*5.5%</sup> until 9/30/11; 6.5% began 10/1/11; 6.64% 7/1/12-6/30/13; 6.78% 7/1/13-12/31/13

For 2011, 2012 and 2013, the Authority has made 100% of the required contribution. The Authority's required contribution to the PERS as a percentage of the total actuarially-determined contribution requirement for all employers covered by PERS is not available.

The "pension benefit obligation" is a standardized disclosure measure representing the present value of pension benefits adjusted for the effects of projected salary increases estimated to be payable in the future based on employee service credited to date. The measure, which is the actuarial present value of credited projected benefits, is intended to help users assess the funding status of the retirement systems on a going concern basis, assess progress made in accumulating sufficient assets to pay benefits when due and make comparisons among employers. This measure is independent of the actuarial funding method used to determine employer contributions to the systems.

### NOTE 12. CONTINGENCIES

In the normal course of business, the Authority may periodically be named as a defendant in litigation. In the opinion of management, supported by legal counsel, the impact of any such matters, if adversely determined, would not have a material adverse effect on the financial statement or operations of the Authority.

### NOTE 13. COMPENSATED ABSENCES

Employees become eligible to receive sick leave in accordance with Note 2. The benefits are provided as the lesser of \$15,000 or 50% of accrued sick leave. Management estimates that the unrecorded balance of accrued sick leave at December 31, 2013 and 2012, assuming all employees are eligible for accrued sick leave at termination, is approximately \$106,870 and \$104,076, respectively.

### NOTE 14. POST-RETIREMENT BENEFITS

The Authority has adopted GASB Statement No. 45, Accounting and Financial Reporting by Employers for Post Employment Benefits Other than Pensions. This Statement requires governmental entities to

### NOTES TO FINANCIAL STATEMENTS

For the years ended December 31, 2013 and 2012

### NOTE 14. POST-RETIREMENT BENEFITS (continued)

report the future cost of other post employment benefits ("OPEB") on a present-value basis instead of the present "pay as you go" method. At December 31, 2013, based on the eligible employees, the unfunded liability for the maximum three-year post-retirement benefit would be \$104,181. This includes the present value at 5% of 3 years of insurance payments to all current employees assuming all will work until eligibility.

### NOTE 15. ECONOMIC DEPENDENCY

The administrative operations of the Authority are dependent upon management agreements with various governing bodies and agencies for projects in Atlantic County.

### NOTE 16. RELATED PARTY TRANSACTIONS

The Authority has a net lease receivable due from the County of Atlantic as of December 31, 2013 and 2012 with a balance of \$4,877,769 and \$9,620,798 respectively. The County remits payments equal to debt service on associated certificates of participation less earnings on reserves held.

The Authority leases its primary office space from the County under annual lease agreements. Rent expense paid to the County during 2013 and 2012 was \$29,717 and \$29,717, respectively.

The Authority entered into an agreement with the County for the Authority to operate the John F. Gaffney Green Tree Golf Course ("Golf Course") effective June 1, 2007 for renewable one year term ending May 31, 2008. On July 14, 2008, the Authority and County amended the initial agreement to December 31, 2007 and enter into a renewal agreement for one year commencing January 1, 2008 and ending December 31, 2008. This agreement shall be renewable by mutual consent for successive terms of one year each through 2013. The Authority will perform the day-to-day operation of the Golf Course including the Golf Course's pro shop and club house. All of the Golf Course equipment which is currently owned by the County shall remain County property but shall be made available for the use and benefit of the Authority. At the discretion of the County Treasurer, the Authority began makes one annual payment of revenue and interest to the County, if net proceeds are available. The net revenue shall be based upon the gross revenues of the Golf Course (including green fees, net pro shop sales, and any other revenue generated in connection with Golf Course operations) less operating and management expenses that are incurred by the Authority pursuant to the agreement. For 2013, no payment was made to the County, as net proceeds available as of December 31, 2013, would need to be utilized for additional expenses paid by the Golf Course under the Authority's management. A renewed agreement was finalized on December 27, 2013 that was substantially comparable to the previous agreement.

### NOTE 17. AGENCY FUND LITIGATION

As of December 31, 2013, the Authority is involved in pending litigation concerning the mortgage to Barlinvis Associates. The Authority is working with Barlinvis to resolve this issue and anticipates a resolution in 2014.



### **Schedule of Appropriations Compared to Budget - Administrative Fund**

	2013 <u>Budget</u>	2013 Final <u>Budget</u>	2013 Actual	Unexpended Balance/ (Excess)
Operating Revenues:				<u></u>
Project Administration Fees	\$ 426,387	\$ 403,639	\$ 403,639	\$ -
Bond Fees	21,000	21,000	21,000	-
Grant and Agency Fund Fees	548,359	305,120	305,120	-
Reimbursement and Other	506,683	448,984	448,984	
Total Operating Revenues	1,502,429	1,178,743	1,178,743	<u> </u>
Operating Expenses:				- -
Payroll Expenses	792,723	744,017	744,017	_
Employee Benefits	346,536	284,930	284,930	_
Rent	29,717	29,717	29,717	-
Professional Fees	156,400	100,572	100,572	-
Insurance	95,000	84,430	84,430	-
Administrative and General	54,329	47,416	47,416	-
Depreciation	801	801	801	
Total Operating Expenses	1,475,506	1,291,883	1,291,883	
				-
Other Income/(Expenses):				-
Investment Income	750	666	666	
Total Other Income/(Expenses)	750	666	666	- -
Net Income/(Loss)	\$ 27,673	\$ (112,474)	\$ (112,474)	<u> </u>

### **Combining Statement of Net Position**

### **December 31, 2013**

### **ASSETS**

	Total	Ad	ministrative Fund	Bond Fund	Grant Fund
Unrestricted Assets:					
Current Assets:					
Cash	\$ 520,022	\$	520,022	\$ _	\$ _
Other Receivables	 162,788		162,788	 	 
Total Unrestricted Current Assets	 682,810		682,810	 	 
Restricted Assets:					
Current Assets:					
Cash	5,667,964		6,840	5,490,533	170,591
Interest Receivable	116,627		-	116,627	-
Accounts Receivable - HUD	118,339		-	-	118,339
Guaranteed Note Receivable	350,000		-	350,000	-
Net Lease Payments Receivable	5,658,986		-	5,658,986	-
Mortgages Receivable	 567,850			 567,850	 
Total Restricted Current Assets	 12,479,766		6,840	 12,183,996	 288,930
Non-Current Assets:					
Mortgages Receivable	22,240,033		-	14,872,632	7,367,401
Valuation Allowance for Loan Losses	(7,367,401)		-	-	(7,367,401)
Guaranteed Note Receivable	8,410,000		-	8,410,000	-
Net Lease Payments Receivable	 785,000			785,000	
Total Restricted Non-Current Assets	 24,067,632		-	24,067,632	 
Total Restricted Assets	 36,547,398		6,840	 36,251,628	 288,930
Capital Assets, Net of Depreciation	 401		401	 	 
Total Assets	\$ 37,230,609	\$	690,051	\$ 36,251,628	\$ 288,930

### **Combining Statement of Net Position**

### **December 31, 2013**

### LIABILITIES, DEFERRED INFLOW OF RESOURCES AND NET POSITION

	Total	Administrative Fund	Bond Fund	Grant Fund
Unrestricted Liabilities:	<u>——</u>			
Current Liabilities:				
Accounts Payable	\$ 6,960	\$ 6,960	\$ -	\$ -
Unearned Program Income	187,801			187,801
Total Unrestricted Current Liabilities	194,761	6,960		187,801
Restricted Liabilities:				
Current Liabilities:				
Accounts Payable	124,651	23,522	-	101,129
Interfund Payable - Admin	-	-	-	-
Interest Payable	381,146	-	381,146	-
Current Portion of Long-Term Debt	6,572,850		6,572,850	
				-
Total Current Liabilities Payable From	<b>5</b> 0 <b>5</b> 0 6 4 <b>5</b>	22.522	c 0.53 00 c	101 100
Restricted Assets	7,078,647	23,522	6,953,996	101,129
Long Town Linbilities.				-
Long-Term Liabilities: Accrued Sick and Vacation	106 970	106.970		
	106,870	106,870	- 6 015 000	-
Certificates of Participation	6,015,000	-	6,015,000	-
Bonds Payable	23,282,632		23,282,632	
Total Long-Term Liabilities	29,404,502	106,870	29,297,632	_
Total Liabilities	36,677,910	137,352	36,251,628	288,930
AV . B. M.				
Net Position:				
Invested in Capital Assets,	401	401		
Net of Related Debt	401	401	-	-
Restricted for Capital Activity	c 0.40	6.040		
and Debt Service	6,840	6,840	-	-
Unrestricted	545,458	545,458		
Total Net Positions	552,699	552,699		
Total Liabilities and Net Position	\$ 37,230,609	\$ 690,051	\$ 36,251,628	\$ 288,930

## Combining Statement of Net Position - Bond Funds

### December 31, 2013

### ASSETS

Restricted Assets:	<u>Total</u>	Atlantic City Certificate of Participation <u>Series 1991</u>	Atlantic County Certificate of Participation <u>Series 1991</u>	Egg Harbor Township Golf Course <u>Series 2006</u>	ARC of Atlantic County	Faith Baptist Church	St. <u>Augustine</u>
Cash Interest Receivable Guaranteed Note Receivable Net Lease Payments Receivable Mortgages Receivable	\$ 5,490,533 116,627 350,000 5,658,986 567,850	781,217	\$ 5,490,531	\$ 65,121 350,000	\$ 2,634	\$ 3,006 - - 46,479	\$ 45,866 - - 438,474
Total Restricted Current Assets	12,183,996	781,219	10,368,300	415,121	85,531	49,485	484,340
Non-Current Assets: Guaranteed Note Receivable Net Lease Payments Receivable Mortgages Receivable	8,410,000 785,000 14,872,632	785,000	1 1 1	8,410,000	1,750,424	694,784	12,427,424
Total Restricted Non-Current Assets	24,067,632	785,000	1	8,410,000	1,750,424	694,784	12,427,424
Total Restricted Assets Total Assets	36,251,628	1,566,219	10,368,300	8,825,121 \$ 8,825,121	1,835,955	744,269	12,911,764
				11		-	

## Combining Statement of Net Position - Bond Funds

December 31, 2013

### LIABILITIES

	Total		Atlantic City Certificate of Participation Series 1991	Atlant Certi Part	Atlantic County Certificate of Participation Series 1991	Egg Tov Golf Seri	Egg Harbor Township Golf Course Series 2006	<b>₹</b> ∪i	ARC of Atlantic County	_ B O	Faith Baptist Church	<b>V</b> i	St. Augustine
Restricted Liabilities: Current Liabilities: Interest Payable Current Portion of Long-Term Debt	\$ 381,146 6,572,850	\$ 20	61,219 720,000	& 4	203,300 4,935,000	<b>↔</b>	65,121 350,000	€	2,634 82,897	<del>∨</del>	3,006	<del>∨</del>	45,866 438,474
Total Current Liabilities Payable From Restricted Assets	6,953,996	96	781,219	5,	5,138,300		415,121		85,531		49,485		484,340
Long-Term Liabilities: Certificates of Participation Bonds Payable	6,015,000	90 32	785,000	,	5,230,000	8,	8,410,000	<del>-</del>	1,750,424	9	-694,784		-12,427,424
Total Long-Term Liabilities	29,297,632	32	785,000	5,	5,230,000	×,	8,410,000		1,750,424	9	694,784		12,427,424
Total Liabilities	\$ 36,251,628	-	\$ 1,566,219	\$ 10,	\$ 10,368,300	& 8,	8,825,121	<del>S</del>	\$ 1,835,955	8	\$ 744,269	<del>⊗</del>	\$ 12,911,764

### **Combining Statement of Net Position - Grant Funds**

### **December 31, 2013**

### **ASSETS**

		<u>Total</u>		CDBG		HOME Funds	Other Funds
Restricted Assets:							
Current Assets:							
Cash	\$	170,591	\$	53,582	\$	105,778	\$ 11,231
Accounts Receivable - HUD		118,339		85,497		32,842	 
Total Restricted Current Assets		288,930		139,079		138,620	11,231
Non-Current Assets:							
Mortgages Receivable		7,367,401		934,815		6,332,661	99,925
Valuation Allowance for Loan Losses		(7,367,401)		(934,815)		(6,332,661)	 (99,925)
Total Restricted Non-Current Assets				-			
Total Restricted Assets		288,930		139,079		138,620	 11,231
Total Assets	\$	288,930	\$	139,079	\$	138,620	\$ 11,231
<u>LIABILITIES AI</u>	ND DI	EFERRED IN	<u>FLO</u>	W OF RES	<u>OUR</u>	<u>CES</u>	
Restricted Assets:							
Current Liabilities:							
Accounts Payable	\$	101,129	\$	88,287	\$	12,842	\$ -
Unearned Program Income		187,801		50,792		125,778	 11,231
Total Current Liabilities Payable							
From Restricted Assets		288,930		139,079	_	138,620	11,231
Total Liabilities	\$	288,930	\$	139,079	\$	138,620	\$ 11,231

ATLANTIC COUNTY IMPROVEMENT AUTHORITY COUNTY OF ATLANTIC, NEW JERSEY

Combining Statement of Net Position - Grant Funds - CDBG

December 31, 2013

CDBG CDBG 2012 2013 Small	Entitlement	\$ - \$ - \$ 50,792 - 32,023 - 214,695 24,610	(3,450) - (214,695) \$ - \$ 32,023 \$ 2,789 \$	\$ - \$ 32,023 \$ 2,789 \$ - 50,792	
CDBG 2011	Entitleme	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · ·	
CDBG 2010	Entitlement	\$ 17,209 62,785	(62,785)	\$ 17,209	
CDBG 2009	Entitlement	\$ 32,298 66,190	(66,190)	\$ 32,298	
CDBG 2008	Entitlement	2,067	(86,958)	\$ 2,067	
CDBG 2007	Entitlement	\$ - 82,537	(82,537)	· ' '	
CDBG 2006	Entitlement	\$ - 1,900 1,900	(101,976)	\$ 1,900	
CDBG 2001-05	Entitlement	291,614	(291,614)		
	Total	\$ 53,582 85,497 934,815	(934,815)	\$ 88,287 50,792	
	ASSETTS	Cash Accounts Receivable Mortgages Receivable	Mortgages Receivable Valuation Allowance Total Assets	LIABILITIES Accounts Payable and Accrued Expenses Unearned Program Income	

ATLANTIC COUNTY IMPROVEMENT AUTHORITY COUNTY OF ATLANTIC, NEW JERSEY

				ర	Combining Statement of Net Position - Grant Funds - HOME	atement	t of Net Po	sition - (	Frant Fun	ds - HO	AIE							
						-	December 31, 2013	31, 2013	-									
ASSETS	<u>Total</u>	721	1997-2005 Atlantic County HOME	o5 ' '	2006 Atlantic County HOME		2007 Atlantic County HOME	A C	2008 Atlantic County HOME	Atta Con HO	2009 Atlantic County HOME	2010 Atlantic County HOME	O Ety tic	2011 Atlantic County HOME		2012 Atlantic County HOME	2013 Atlantic County HOME	
Cash Accounts Receivable Mortgages Receivable Mortgages Receivable Valuation Allowance	\$ 105,778 32,842 6,332,661 (6,332,661)	.05,778 32,842 32,661 32,661	\$ - 2,481,359 (2,481,359)	65 (65)	484,503 (484,503)	<del>60</del>	508,077	\$ 5	503,570 (503,570)	\$	- 564,269 (564,269)	\$ - 599,594 (599,594)	594 594 594)	- 446,997 (446,997)	\$ (1	(8,691) 8,691 196,585 (196,585)	\$ (11,309) 24,151 11,309 (11,309)	
Total Assets	\$ 138,620	970	÷	٠٠ <u> </u>				↔		↔		↔	·	1	<b>∽</b>	,	\$ 12,842	
LIABILITIES Accounts Payable and Accrued Expenses Deferred Program Income	\$ 12,	12,842 125,778	<del>€</del>	<del></del>		↔		↔		<del>€</del>		↔	<del>•</del>		<del>∞</del>		\$ 12,842	i
Total Liabilities	\$ 138,620	.620	<b>.</b>			\$	1	<del>\$</del>	1	<b>↔</b>		↔	- -		<del>S</del>	,	\$ 12,842	

536,398 (536,398)

\$ 125,778

\$ 125,778

125,778

\$ 125,778

Program Income HOME

### **Combining Statement of Net Position - Grant Funds - Other**

### **December 31, 2013**

ASSETS	<u>Total</u>	<u>USDA</u>	Jobs <u>Bill</u>
Cash Mortgages Receivable Mortgages Receivable Valuation Allowance	\$ 11,231 99,925 (99,925)	\$ 6,475 51,045 (51,045)	\$ 4,756 48,880 (48,880)
Total Assets	\$ 11,231	\$ 6,475	\$ 4,756
<b>LIABILITIES</b> Unearned Program Income	\$ 11,231	\$ 6,475	\$ 4,756
Total Liabilities	\$ 11,231	\$ 6,475	\$ 4,756

### **Combining Statement of Net Position - Agency Funds**

### **December 31, 2013**

	Housing			
	<b>Projects</b>	<b>Other</b>	<b>Mortgages</b>	<b>Total</b>
ASSETS				
Cash	\$ 2,540,664	\$ 359,572	\$ -	\$ 2,900,236
Mortgage Interest Receivable	63,734	-	5,180,360	5,244,094
Accounts Receivable - Other	-	1,805	-	1,805
Mortgages Receivable	2,234,806	-	14,216,049	16,450,855
Mortgages Receivable Valuation Allowance	(2,204,496)		(19,396,409)	(21,600,905)
Total Assets	\$ 2,634,708	\$ 361,377	\$ -	\$ 2,996,085
LIABILITIES				
Accounts Payable and Accrued Expenses	\$ 464	\$ 1,805	\$ -	\$ 2,269
Due To Various Agencies	2,634,244	359,572		2,993,816
Total Liabilities	\$ 2,634,708	\$ 361,377	\$ -	\$ 2,996,085

Combining Statement of Net Position - Agency Funds - Housing Projects

December 31, 2013

SLEEDA	Grammercy Park Mortgage <u>Subsidy</u>	Habitat for Humanity	Westside <u>Façade</u>	Convention Hall Relocation	Atlantic City Downpayment Assistance <u>Program</u>	Atlantic City Rehabilitation <u>Program</u>	Brighton Towers 2009	Brighton Towers <u>2013</u>	<u>Total</u>
Cash	\$ 42,753	\$ 150,726	· <del>S</del>	\$ 157,545	\$ 1,152,793	\$ 752,962	\$ 1,585	\$ 282,300	2,540,664
Mortgage interest receivable Mortgages Receivable Mortgages Receivable Valuation Allowance	1 1 1	1 1 1	22,580 (22,580)	34,676 126,885 (67,517)	1,480,251 (1,480,251)	- 188,991 (188,991)	230,245 230,245 (258,975)	328 185,854 (186,182)	03,734 2,234,806 (2,204,496)
Total Assets	\$ 42,753	\$ 150,726	€	\$ 251,589	\$ 1,152,793	\$ 752,962	\$ 1,585	\$ 282,300	\$ 2,634,708
LIABILITIES Accounts Payable Due To Various Agencies	\$ - 42,753	\$ 150,726	↔	\$ 251,589	\$ 1,152,793	\$ 752,962	\$ 464	\$ 282,300	\$ 464 2,634,244
Total Liabilities	\$ 42,753	\$ 150,726	· •	\$ 251,589	\$ 1,152,793	\$ 752,962	\$ 1,585	\$ 282,300	\$ 2,634,708

Combining Statement of Net Position - Agency Funds - Other

December 31, 2013

	ప	Continuum	Ę.	Green Tree	Ha	Hammonton Affordable	L Af	Linwood Affordable		Somers Point Affordable						
ASSETS	<b>0</b> 1	of Care	3	Golf Course		Housing	ΞI	Housing		Housing		Revel	M	Misc.	Total	<u>_</u>
Cash Accounts Receivable - Other	↔	1,805	↔	73,861	↔	63,151	<del>\$</del>	20,823	↔	199,289	<b>↔</b>	2,102	↔	346	346 \$ 359,572	359,572 1,805
Total Assets	↔	1,805	↔	\$ 73,861	↔	\$ 63,151	<del>⊗</del>	\$ 20,823	↔	\$ 199,289	↔	\$ 2,102	↔	\$ 346	\$ 361,377	377
LIABILITIES Accounts Payable and Accrued Expenses Due To Various Agencies	↔	1,805	<del>∨</del>	73,861	<del>↔</del>	63,151	<del>\$</del>	20,823	↔	-199,289	↔	2,102	↔	346	\$ 1,805	805
Total Liabilities	8	\$ 1,805	<b>↔</b>	\$ 73,861	<b>↔</b>	\$ 63,151	<b>↔</b>	\$ 20,823	8	\$ 199,289	8	2,102	8	346	\$ 346 \$ 361,377	377

# Combining Statement of Net Position - Agency Funds - Mortgages

December 31, 2013

		<u>Total</u>		\$ 5,180,360	14,216,049	(19,396,409)	-	· \$	
	Vermont	<u>Plaza</u>		\$ 588,338	3,092,729	(3,681,067)	- \$	•	
Garden	Court	<b>Apartments</b>		· <del>\$</del>	9,523,320	(9,523,320)	-	- \$	
	Barlinvis	<u>Apartments</u>		\$ 4,592,022	1,600,000	(6,192,022)	- \$	- \$	
			ASSETS	Mortgage Interest Receivable	Mortgages Receivable	Mortgages Receivable Valuation Allowance	Total Assets	Total Liabilities	

### **Combining Statement of Activities**

	<u>Total</u>	Ad	lministrative <u>Fund</u>	Bond <u>Fund</u>	Grant <u>Fund</u>
Operating Revenues:					
Project Administration Fees	\$ 403,639	\$	403,639	\$ -	\$ -
Bond Fees	21,000		21,000	-	-
Grant and Agency Fund Fees	305,120		305,120	-	-
Grants	1,288,533		-	-	1,288,533
Reimbursement and Other	 448,984		448,984	 <u>-</u>	 -
Total Operating Revenues	 2,467,276		1,178,743		1,288,533
Operating Expenses:					
Payroll Expenses	744,017		744,017	-	-
Employee Benefits	284,930		284,930	-	-
Rent	29,717		29,717	-	-
Professional Fees	100,572		100,572	-	-
Insurance	84,430		84,430	-	-
Administrative and General	33,115		33,115	-	-
Project Costs	998,111		-	-	998,111
Service Fees	290,422		-	-	290,422
Depreciation	801		801	 -	 
Total Operating Expenses	 2,566,115		1,277,582	-	1,288,533
Operating Loss	 (98,839)		(98,839)	 	 
Non-Operating Revenues/(Expenses):					
Investment and Interest Income	1,019,832		666	1,019,166	-
Additions to Reserves-NJCM & SUI	(44,753)		(44,753)	-	-
Lease Rental	690,434		-	690,434	-
Bond and Note Interest Expense	 1,709,600)			 (1,709,600)	 
Total Non-Operating					
Revenues/(Expenses)	 (44,087)		(44,087)		 
Decrease in Net Positions	(142,926)		(142,926)	-	-
Net Positions - Beginning of Year	 695,625		695,625	 	 
Net Positons - End of Year	\$ 552,699	\$	552,699	\$ _	\$ -

Combining Statement of Activities - Bond Funds

	<u>Total</u>	Atlantic City Certificate of Participation Series 1991	Atlantic County Certificate of Participation Series 1991	Egg Harbor Township Golf Course Series 2006	ARC of Atlantic County	Faith Baptist Church	St. <u>Augustine</u>
Operating Expenses: Service Fees	· <del>S</del>	· ·	· ·	. ↔	· ·	· ·	· <del>• •</del>
Total Operating Expenses	ı	1			1	1	
Operating Loss	ı	1	•		ı		
Non-Operating Revenues/(Expenses): Investment and Interest Income Lease Rental Bond and Note Interest Expense	1,019,166 690,434 (1,709,600)	\$ 2 136,026 (136,028)	\$ 342 554,408 (554,750)	\$ 402,058 - (402,058)	\$ 32,254 - (32,254)	\$ 36,371	\$ 548,139
Total Non-Operating Revenues/(Expenses)	1	1	1		1	1	,
Change in Net Position							
Net Position - Beginning of Year	1	1	•	•	1	1	
Net Position - End of Year		· <del>S</del>		· ·	· <del>• •</del>	· ·	· •

### **Combining Statement of Activities - Grant Fund**

	<u>Total</u>	<u>CDBG</u>	HOME <u>Funds</u>
Operating Revenues:			
Grants	\$ 1,267,033	\$ 729,256	\$ 537,777
Program Income	21,500	21,500	
Total Operating Revenues	1,288,533	750,756	537,777
Operating Expenses:			
Project Costs	998,111	520,069	478,042
Service Fees	290,422	230,687	59,735
Total Operating Expenses	1,288,533	750,756	537,777
Change in Net Position		<u> </u>	
Net Position - Beginning of Year			
Net Position - End of Year	\$ -	\$ -	\$ -

ATLANTIC COUNTY IMPROVEMENT AUTHORITY COUNTY OF ATLANTIC, NEW JERSEY

Combining Statement of Activities - Grant Fund - CDBG

For the year ended December 31, 2013

	CDBG 2003-2005	BG 2005	CDBG 2006	CDBG 2007	CDBG 2008	CDBG 2009	CDBG 2010	CDBG 2011	CDBG 2012	CDBG 2013	CDBG Program	
	Entitlement	ement	Entitlement	Entitlement	囝	Entitlement	Entitlement	Entitlement	Entitlement	Entitlement	Income	Total
Operating Revenues: Grants Program Income	\$ 37,	37,227	\$ 22,538 \$ 16,290 	\$ 16,290	\$ 2,067	\$ 58,025	\$ 124,148	\$ 81,014	\$ 326,713	61,234	\$ - 21,500	\$ 729,256 21,500
Total Operating Revenues	37,	37,227	22,538	16,290	2,067	58,025	124,148	81,014	326,713	61,234	21,500	750,756
Operating Expenses: Project Costs Fees Paid To ACIA	37,	37,227	22,538	16,290	2,067	54,437	114,710 9,438	81,014	170,286 156,427	61,234	21,500	520,069 230,687
Total Operating Expenses	37,	37,227	22,538	16,290	2,067	58,025	124,148	81,014	326,713	61,234	21,500	750,756
Change in Net Position			ı		1	1	1	1	1	1	1	
Net Position - Beginning of Year			1		1	1	'		1	1	•	
Net Position - End of Year	\$	1	- \$	· <del>\$</del>	· <del>\$</del>	٠	· <del>\$</del>	· \$	· <del>\$</del>	· <del>\$</del>	· <del>\$</del>	٠

ATLANTIC COUNTY IMPROVEMENT AUTHORITY COUNTY OF ATLANTIC, NEW JERSEY

Combining Statement of Activities - Grant Fund - HOME

For the year ended December 31, 2013

Total	\$ 537,777	537,777	478,042 59,735	537,777	1	,	-
Program Income <u>HOME</u>	\$ 185,989	185,989	184,489	185,989	'		· ·
2013 Atlantic County HOME	\$ 41,044	41,044	11,309	41,044	1		- -
2012 Atlantic County HOME	\$ 228,090	228,090	201,090	228,090	1	1	· ·
2011 Atlantic County HOME	\$ 12,654	12,654	11,154	12,654	1	ı	· •
2010 Atlantic County HOME	\$ 58,915	58,915	58,915	58,915	1	'	· ·
2009 Atlantic County HOME	\$ 11,085	11,085	11,085	11,085	1	1	- ₩
2009 Atlantic County HPRP	· · · · · · · · · · · · · · · · · · ·	•		1	1	1	- 
	Operating Revenues: Grants Program Income	Total Operating Revenues	Operating Expenses: Project Costs Fees Paid To ACIA	Total Operating Expenses	Change in Net Position	Net Position - Beginning of Year	Net Position - End of Year

### **Statement of Cash Flows**

•		

•	Total	Ad	ministrative Fund	Bond Fund		Grant Fund
CASH FLOWS FROM OPERATING ACTIVITIES:						
Project Administration Fees	\$ 413,360	\$	413,360	\$ -	\$	-
Bond Fees	21,000		21,000	-		-
Grant and Agency Fees	351,263		351,263	-		-
Grants	1,119,175		-	-		1,119,175
Program Income	21,500		-	-		21,500
Reimbursement and Other	530,297		530,297	-		-
Payroll Expenses	(736,074)		(736,074)	-		-
Employee Benefits	(284,990)		(284,990)	-		-
Rent	(29,717)		(29,717)	-		-
Professional Fees	(100,971)		(100,971)	-		-
Insurance	(84,430)		(84,430)	-		-
Administrative and General	(33,543)		(33,543)	-		-
Cash Paid To Subcontractor and Vendors	 (1,140,299)			 		(1,140,299)
Net Cash Flows From Operating Activities	 46,571		46,195	 		376
CASH FLOWS FROM INVESTING ACTIVITIES:						
Investment and Interest Income	 1,010		666	 344		
Net Cash Flows From Investing Activities	 1,010		666	 344		
CASH FLOWS FROM CAPITAL AND RELATED						
FINANCING ACTIVITIES:						
Principal Payments Received on Mortgages	188,961		-	-		188,961
Mortgages Issued	(86,980)		-	-		(86,980)
Principal Payments Made on Bonds	(5,315,000)		-	(5,315,000)		-
Fees Paid To ACIA	(43,252)		(41,752)	-		(1,500)
Lease Rental	6,227,165		-	6,227,165		-
Interest Paid on Bonds	 (912,478)		-	 (912,478)		
Net Cash Flows From Capital						
and Related Financing Activities	58,416		(41,752)	(313)		100,481
C	 · · · · · · · · · · · · · · · · · · ·			 <u> </u>		
Change in Cash and Cash Equivalents	105,997		5,109	31		100,857
Cash and Cash Equivalents - Beginning of Year	 6,081,989		521,753	 5,490,502	_	69,734
Cash and Cash Equivalents - End of Year	\$ 6,187,986	\$	526,862	\$ 5,490,533	\$	170,591
Reconciliation To Statements of Net Position:						
Unrestricted Cash	\$ 520,022	\$	520,022	\$ <u>-</u>	\$	<del>-</del>
Restricted Cash	 5,667,964		6,840	 5,490,533	_	170,591
	\$ 6,187,986	\$	526,862	\$ 5,490,533	\$	170,591
Reconciliation of Operating Deficit To Net Cash						
Flows From Operating Activities:						
Operating Loss	\$ (98,839)	\$	(98,839)	\$ -	\$	-
Adjustments To Reconcile Operating Income To						
Net Cash Flows From Operating Activities:						
Depreciation	801		801	-		-
Changes in Assets and Liabilities:						
(Increase)/Decrease in Accounts Receivable	305,195		137,177	-		168,018
Increase/(Decrease) in Accounts Payable	(178,207)		4,261	-		(182,468)
Decrease in Due To Atlantic County	14,826		-	-		14,826
Increase in Accrued Sick and Vacation	 2,795		2,795	 -		<u>-</u>
	\$ 46,571	\$	46,195	\$ 	\$	376
		-				

### **Statement of Cash Flows - Bond Fund**

CACH ELOWS EDOM DIVESTING ACTIVITIES.	<u>1</u>	<u> Cotal</u>	Cert Par	ntic City ificate of ticipation les 1991	C P	lantic County Certificate of Carticipation Series 1991
CASH FLOWS FROM INVESTING ACTIVITIES: Investment and Interest Income	\$	344	\$	2	\$	342
			-	<del></del>	<del>-</del>	
Net Cash Flows From Investing Activities		344		2		342
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:						
Principal Payments Made on Mortgages/Bonds	* *	315,000)	*	65,000)		(4,650,000)
Lease Rental Interest Paid on Bonds		227,165 912,478)		28,078 63,078)		5,399,087 (749,400)
interest Faid on Bonds		912,476)		03,078)		(749,400)
Net Cash Flows From Capital and Related Financing Activities		(313)				(313)
Change in Cash and Cash Equivalents		31		2		29
Cash and Cash Equivalents - Beginning of Year	5,4	490,502				5,490,502
Cash and Cash Equivalents - End of Year	\$ 5,4	490,533	\$	2	\$	5,490,531
Reconciliation To Statements of Net Position: Restricted Cash	\$ 5,4	490,533	\$	2	\$	5,490,531
Reconciliation of Operating Deficit To Net Cash Flows From Operating Activities:						
Operating Loss	\$	-	\$	-	\$	-
Adjustments To Reconcile Operating Income To Net Cash Flows From Operating Activities:						
Decrease in Accounts Payable		-		-		-
	\$	_	\$		\$	-

### **Statement of Cash Flows - Grant Fund**

CASH FLOWS FROM OPERATING ACTIVITIES:		<u>Total</u>		<u>CDBG</u>		HOME Funds		Other <u>Funds</u>
Grants	\$	1,119,175	\$	729,256	\$	389,919	\$	
Program Income	φ	21,500	φ	21,500	Ψ	369,919	φ	-
Cash Paid To Subcontractors and Vendors		(1,140,299)		(754,028)		(386,271)		_
Cash I aid 10 Subcontractors and vehicors		(1,140,277)		(734,020)		(300,271)		
Net Cash Flows From Operating Activities		376		(3,272)		3,648		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:								
Principal Payments Received on Mortgages		188,961		2,950		185,989		22
Mortgages Issued		(86,980)		-,,,,,,		(82,630)		(4,350)
Fees Paid To ACIA		(1,500)		_		(1,500)		-
10001 110111	-	(1,000)				(1,000)		
Net Cash Flows From Capital								
and Related Financing Activities		100,481		2,950		101,859		(4,328)
č	-			<u> </u>		<u> </u>		
Change in Cash and Cash Equivalents		100,857		(322)		105,507		(4,328)
Cash and Cash Equivalents - Beginning of Year		69,734		53,904		271		15,559
Cash and Cash Equivalents - End of Year	\$	170,591	\$	53,582	\$	105,778	\$	11,231
Reconciliation To Statements of Net Position:								
Restricted Cash	\$	170,591	\$	53,582	\$	105,778	\$	11,231
Reconciliation of Operating Deficit To Net Cash Flows From Operating Activities: Operating Income/(Loss) Adjustments To Reconcile Operating Income To								
Net Cash Flows From Operating Activities:								
Decrease in Accounts Receivable	\$	168,018	\$	129,887	\$	38,131	\$	_
Increase/(Decrease) in Accounts Payable		(182,468)		(147,985)		(34,483)		-
(Decrease) in Due To Atlantic County		14,826		14,826		-		-
•								
	\$	376	\$	(3,272)	\$	3,648	\$	-

### Statement of Cash Flows - Grant Fund - CDBG

2013	2
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Lotal	\$ 729,256 21,500 (754,028	(3,27)	2,95(	2,950	(322	53,90	\$ 53,582		\$ 129,887 (147,985	\$ (3,272)
Entitle	↔						\$	↔	↔	<del>∽</del>
nent					,	-	1	1	<i>↔</i>	<b>.</b>
Entitlement	22,538			1	•		,	1	(1,900)	,
Entitle	\$ 16,						↔	<del>∽</del>	↔	<del>∽</del>
	\$ 067	 				 	-	↔	€	↔
Entitlement	2,067				,		1		(2,067)	1
Entitlem	\$ 58,02	'	' '	1	'	1	<i>•</i>	↔	\$ (32,28	↔
	<del>∞</del>	]					↔	∽	€	↔
itlement	24,148				,		,		10,371)	
Entitlement		,			•		· •		\$ 2,029	· ·
	<b>↔</b>				'		↔	<del>∨</del>	↔	<del>\$</del>
	13 \$	]	]				↔	-	<del>∽</del>	<del>∽</del>
Entitlement	61,234	1	1 1			1	1		(32,023)	1
Cities	\$ (6,674)	(6,674)	2,950	2,950	(3,724)	6,513	\$ 2,789	\$ 2,789	(6,674)	\$ (6,674)
ncome	\$ 21,50 (18,09	3,40		1	3,40	47,39	\$ 50,79	\$ 50,79	\$ (18,09	\$ 3,402
	Entrement Entrement Entrement Entrement Entrement Entrement Entrement Entrement	104  Entirement Enti	104  Emitterine Emit	104  Emitterine   Emitterine	104  Emitrine   Emit	10al Entirement   Entirement	T29,256   S   37,227   S   22,538   S   16,290   S   2,067   S   58,025   S   124,148   S   81,014   S   326,713   S   61,234   S   -       S   -       S   -     S   -       S   -       S   -       S   -       S   -       S   -       S   -       S   -       S   -       S   -       S   -       S   -	10011         Entitioned         Entitle Entitioned         Entitioned         Entitle Entitioned         Entitle Entitioned         Entitioned         Entitle Entitioned         Entitle Entitioned         Entitle Entitioned         Entitle Entitle Entitioned         Entitle Entitioned         Entitle Entitioned         Entitioned         Entitle Entitioned         Entitioned         Entitioned         Entition	13270         S 22,538         8 16,290         \$ 2,067         \$ 88,025         \$ 124,148         \$ 81,014         \$ 326,713         \$ 61,234         \$ . \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Color   Colo

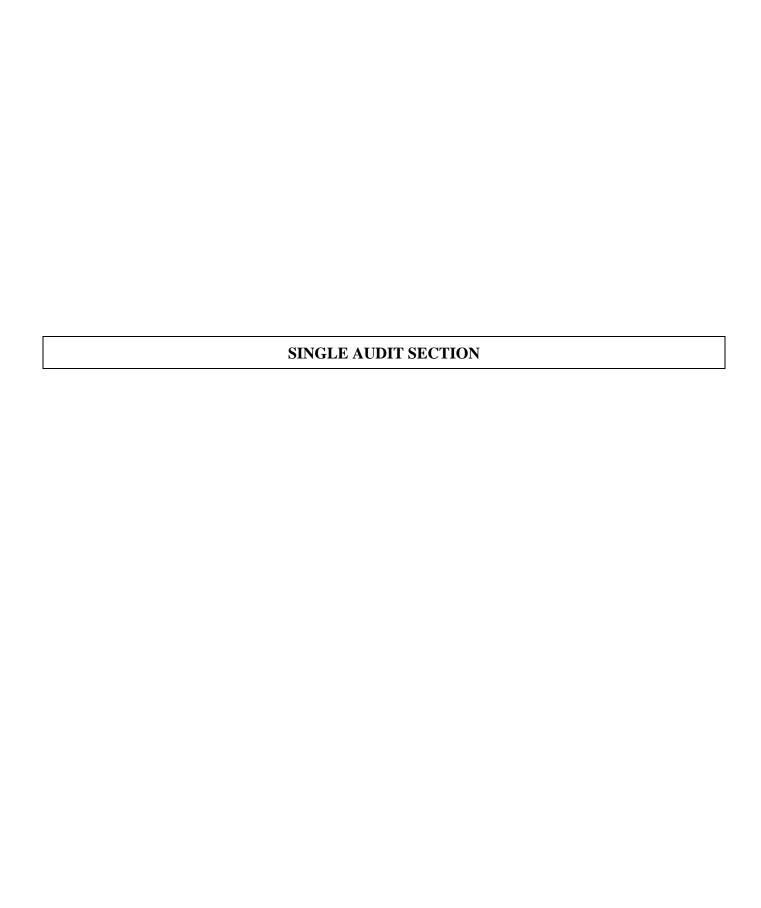
### Statement of Cash Flows - Grant Fund - HOME

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Program <u>Income</u>		-	120,000 65,989 (82,630)	(1,500)	101,859	101,859	23,919	125,778	125,778		
	↔							9	↔	↔	<del>\$</del>
2013 Atlantic County HOME	\$ 16,893 (28,202)	(11,309)	1 1 1			(11,309)		\$ (11,309)	\$ (11,309)	\$ (24,151)	\$ (11,309)
2012 Atlantic County HOME	262,224 (270,915)	(8,691)	1 1 1			(8,691)		(8,691)	(8,691)	34,134 (42,825)	(8,691)
7 - 1	↔							↔	↔	↔	
2011 Atlantic County HOME	29,153 (17,154)	11,999	1 1 1		•	11,999	(11,999)		,	16,499 (4,500)	11,999
	÷	l		ļ	1		j i	↔	↔	↔	<del>\$</del>
2010 Atlantic County HOME	\$ 58,915 (58,915)		1 1 1			•			· •	· ·	· •
9 5 51		63	\$5 \$5)	ı	1	6	69		1		
2009 Atlantic County HOME	\$ 22,734 (11,085)	11,649	11,485		'	11,649	(11,649)	\$	- 	\$ 11,649	\$ 11,649
98 ntic ME				Ī							
2008 Atlantic County HOME	<del>∽</del>							<del>\$</del>	€	-	↔
2007 Atlantic County HOME						,		1	,	1 1	,
Add Co	<del>69</del>							<del>\$</del>	<del>9</del>	<del>€</del>	<del>⇔</del>
E to tie				.	.1				J		ı
2006 Atlantic County HOME	<del>∞</del>							÷	↔	<del>∨</del>	<del>\$</del>
15 克 克 国		1		ĺ	1				Ī		1
2005 Atlantic County HOME	<del>∽</del>	'			'	'		<del>\$</del>	<del>\$</del>	↔	<del>\$</del>
1997 - 2004 Atlantic County HOME			54,504 (54,504)							1 1	,
1997 Atta Co	<del>∨</del>		<i>3</i> 2 <i>3</i> 3					↔	<del></del>	<del>↔</del>	↔
	119	3,648		(00	659	0.7	271	78	78	31 (83)	3,648
Total	389,919	3,6	185,989	(1,500)	101,859	105,507	2	105,778	105,778	38,131 (34,483)	3,6
	<del>60</del>							<del>\$</del>	↔	↔	\$
CARLI ET OWK EDOM ODED ATTING ACTTVITTES.	Grants  Grants  Cash Paid To Subcontractors and Vendors	Net Cash Flows From Operating Activities	CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Principal Payments Received on Mortgages Transfer To Deferred Program Income Mortgages Issued	Fees Paid To ACIA	Net Cash Flows From Capital and Related Financing Activities	Change in Cash and Cash Equivalents	Cash and Cash Equivalents - Beginning of Year	Cash and Cash Equivalents - End of Year	Reconciliation To Statements of Net Position: Restricted Cash	Reconciliation of Operating Deficit To Net Cash Flows From Operating Activities: Operating Income/(Loss) Adjustments To Reconcile Operating Income To Net Cash Flows From Operating Activities: Decrease/(Increase) in Accounts Receivable Increase/(Decrease) in Accounts Payable	

### **Statement of Cash Flows - Grant Fund - Other**

	<u>Total</u>	<u>USDA</u>	Jobs Bill
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:			
Principal Payments Received on Mortgages	\$ 22	\$ -	22
Mortgages Issued	(4,350)		(4,350)
Net Cash Flows From Capital			
and Related Financing Activities	(4,328)		(4,328)
Change in Cash and Cash Equivalents	(4,328)	-	(4,328)
Cash and Cash Equivalents - Beginning of Year	15,559	6,475	\$ 9,084
Cash and Cash Equivalents - End of Year	\$ 11,231	\$ 6,475	\$ 4,756
Reconciliation To Statements of Net Position:			
Restricted Cash	\$ 11,231	\$ 6,475	\$ 4,756
Reconciliation of Operating Deficit To Net Cash			
Flows From Operating Activities:			
Operating Income/(Loss) Adjustments To Reconcile Operating Income To			
Net Cash Flows From Operating Activities:			
(Increase)/Decrease in Accounts Receivable	\$ -	\$ -	\$ -
Increase/(Decrease) in Accounts Payable	· -	· -	· -
Increase/(Decrease) in Interfunds Payable			
	\$ -	\$ -	\$ -



### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners of the Atlantic County Improvement Authority

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements of the Atlantic County Improvement Authority (herein referred to as "the Authority"), as of and for the year ended December 31, 2013, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated March 27, 2014.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority 's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

HOLMAN FRENIA ALLISON, P.C.

Certified Public Accountants

March 27, 2014 Toms River, New Jersey

### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Commissioners of the Atlantic County Improvement Authority Mays Landing, New Jersey 08330

### Report on Compliance for Each Major Federal Program

We have audited Atlantic County Improvement Authority's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Authority's major federal programs for the year ended December 31, 2013. Atlantic County Improvement Authority's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Atlantic County Improvement Authority's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Atlantic County Improvement Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Atlantic County Improvement Authority's compliance.

### Opinion on Each Major Federal Program

In our opinion, Atlantic County Improvement Authority complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2013.

### **Other Matters**

The results of our auditing procedures disclosed no instances of noncompliance, which are required to be reported in accordance with OMB Circular A-133.

### **Report on Internal Control Over Compliance**

Management of Atlantic County Improvement Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Atlantic County Improvement Authority's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Atlantic County Improvement Authority's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

### HOLMAN FRENIA ALLISON, P.C.

Certified Public Accountants

March 27, 2014 Toms River, New Jersey

## Schedule of Expenditures of Federal Awards

Department/ Program Title	Federal CFDA Number	Pass - Through Grant <u>Number</u>	Program or Award <u>Amount</u>	5 <b>2</b> 1	Receipts or Revenue <u>Recognized</u>	Dis	Disbursements/ Expenditures
US Department of Housing and Urban Development: Passed Through The County of Atlantic							
Home Investment Partnership Act (HOME):							
Home - Program Income - (not in totals - information only)				↔	185,989	↔	185,989
Home Investment Partnership Act (HOME) - 2009 Home Investment Partnership Act (HOME) - 2010 Home Investment Partnership Act (HOME) - 2011 Home Investment Partnership Act (HOME) - 2012 Home Investment Partnership Act (HOME) - 2013	14.239 14.239 14.239 14.239	M-09-DC-34-0229 M-09-DC-34-0229 M-09-DC-34-0229 M-09-DC-34-0229	773,958 766,606 678,142 428,254 431,531	↔	11,085 58,915 12,654 228,090 41,044	↔	11,085 58,915 12,654 228,090 41,044
Total Home Investment Partnership Act (HOME)					351,788		351,788
Community Development Block Grant Entitlement:							
CDBG - Program Income - (not in totals - information only)				\$	21,500	↔	21,500
Program Grant - 2003-2005 Program Grant - 2006 Program Grant - 2007 Program Grant - 2008 Program Grant - 2009 Program Grant - 2011 Program Grant - 2011 Program Grant - 2013 Program Grant - 2013 Program Grant - 2013	14.218 14.218 14.218 14.218 14.218 14.218 14.218 14.218	B-05-UC-34-0111 B-06-UC-34-0111 B-07-UC-34-0111 B-08-UC-34-0111 B-09-UC-34-0111 B-09-UC-34-0111 B-09-UC-34-0111 B-09-UC-34-0111	5,073,568 1,465,751 1,365,600 1,671,395 1,467,932 1,424,682 1,332,979 1,087,317 1,069,866	€9	37,227 22,538 16,290 2,067 58,025 124,148 81,014 326,713 61,234	€9	37,227 22,538 16,290 2,067 58,025 124,148 81,014 326,713 61,234
Total Federal Financial Awards				\$	1,081,044	<del>\$</del>	1,081,044

### NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### For the year ended December 31, 2013

### NOTE 1. GENERAL

The accompanying schedule of expenditures of federal awards includes federal award activity of the Atlantic County Improvement Authority. The Atlantic County Improvement Authority is defined in Note 1 to the Authority's basic financial statements. All federal awards received directly from federal agencies, as well as federal awards passed through other government agencies is included on the schedule of federal awards.

### NOTE 2. BASIS OF ACCOUNTING

The accompanying schedule of federal awards is presented on the modified accrual basis of accounting. This basis of accounting is described in Note 1 to the Authority's basic financial statements.

### NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

Amounts reported in the accompanying schedule agree with amounts reported in the Authority's financial statements.

Federal

Grant Fund	\$ 1,081,044
Less: Program Income	
Total Financial Assistance	\$ 1,081,044

### NOTE 4. RELATIONSHIP TO FEDERAL FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal financial reports.

### ATLANTIC COUNTY IMPROVEMENT AUTHORITY

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### For the year ended December 31, 2013

### **Section I – Summary of Auditor's Results**

### **Financial Statements:**

1. Type of auditors' report issued Unmodified 2. Internal control over financial reporting: None Noted a. Material Weakness(es) Identified? b. Significant deficiencies identified that are not considered to be material weaknesses? None Noted 3. Noncompliance material to the financial statements? None Noted Federal Awards: 1. Dollar threshold used to determine Type A Programs \$300,000 2. Auditee qualified as low-risk Auditee? Yes 3. Type of auditors' report on compliance for major programs Unmodified 4. Internal Control over compliance: None Noted a. Material weakness(es) identified? b. Significant deficiencies identified that are not considered to be material weaknesses? None Noted c. Any audit findings disclosed that are required to be

reported in accordance with OMB Circular A-133 (Section .510(a))?

5. Identification of major programs:

### **C.F.DA Numbers**

### Name of Federal Program or Cluster

None Noted

14.239

Home Investment Partnerships Program

### ATLANTIC COUNTY IMPROVEMENT AUTHORITY SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the year ended December 31, 2013

### Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements for which *Government Auditing Standards* requires reporting in a Circular A-133 audit.

No Current Year Findings

### **Section III – Federal Awards Finding & Questioned Costs**

This section identifies audit findings required to be reported by section .510(a) of Circular A-133.

No Current Year Findings

### ATLANTIC COUNTY IMPROVEMENT AUTHORITY

### SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT

For the year ended December 31, 2013

This section identifies the status of prior findings related to the basic financial statements and federal awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards* or U.S. OMB Circular A-133 (section .315 (a)(b)).

No Prior Findings



To the Board of Commissioners of the Atlantic County Improvement Authority Mays Landing, New Jersey 08330

We have audited the financial accounts and transactions of the Atlantic County Improvement Authority, a component unit of the County of Atlantic, State of New Jersey for the year ended December 31, 2013. In accordance with requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the following are the *General Comments* and *Recommendations* for the year then ended.

### GENERAL COMMENTS AND RECOMMENDATIONS

### Contracts and Agreements Required to be Advertised by (N.J.S.A.40A:11-4)

*N.J.S.A.40A:11-4* - Every contract or agreement, for the performance of any work or furnishing or hiring of any materials or supplies, the cost or the contract price whereof is to be paid with or out of public funds not included within the terms of Section 3 of this act, shall be made or awarded only by the governing body of the contracting unit after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other Law. No work, materials or supplies shall be undertaken, acquired or furnished for a sum exceeding in the aggregate \$17,500 except by contract or agreement.

It is pointed out that the Members of the Authority have the responsibility of determining whether the expenditures in any category will exceed the statutory minimum within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the solicitor's opinion should be sought before a commitment is made.

The minutes indicate that bids were requested by public advertising for home rehabilitation.

The minutes indicate that resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services," per *N.J.S.A.40A:11-5*.

We reviewed disbursements to determine whether any clear-cut violations of the bid and quote thresholds established by the Authority existed. The results of our examination did not disclose any discrepancies.

**Contracts and Agreements Requiring Solicitation of Quotations** 

The examination of expenditures revealed individual payments, contracts or agreements in excess of \$2,625 "for the performance of any work or the furnishing or hiring of any materials or supplies", other

than those where bids had been previously sought by public advertisement or where a resolution had been

previously adopted under the provision of (N.J.S.A.40A:11-6.1).

**Examination of Bills** 

A test check of paid bills was made and each bill, upon proper approval, was considered as a separate and individual contract unless the records disclosed it to be a part payment or estimate. The results of the

examination did not disclose any discrepancies with respect to signatures, certification or supporting

documentation.

**Payroll Account** 

The examination of the payroll account included the detailed computation of various deductions or other

credits from the payroll of the Authority employees and ascertained that the accumulated withholdings

were disbursed to the proper agencies.

Follow-up on Prior Years' Findings

In accordance with Government Auditing Standards we have included a review of all prior year findings.

There were no findings in the prior year.

Acknowledgment

We received the complete cooperation of all the Authority officials and employees and we greatly

appreciate the courtesies extended to the members of the audit team.

Any problems and weaknesses noted in our review were not of such magnitude that they would affect our

ability to express an opinion on the financial statements taken as a whole.

Should you have any questions, or should you desire any additional assistance, please call us.

HOLMAN FRENIA ALLISON, P.C.

Certified Public Accountants

March 27, 2014

Toms River, New Jersey

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